



# Rutland County Council

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**Meeting:** CABINET

**Date and Time:** Tuesday, 16 January 2018 at 9.30 am

**Venue:** COUNCIL CHAMBER, CATMOSE, OAKHAM,  
RUTLAND, LE15 6HP

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**6) DRAFT BUDGET 2018/19  
(KEY DECISION)**

Report No. 7/2018  
(Pages 3 - 98)

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**CABINET**

16 January 2018

**REVENUE AND CAPITAL BUDGET 2018/19 AND MEDIUM TERM FINANCIAL PLAN**

**Report of the Director for Resources**

Strategic Aim:	All	
Key Decision: Yes	Forward Plan Reference: FP/070717	
Exempt Information	No	
Cabinet Member(s) Responsible:	Mr O Hemsley, Acting Leader	
Contact Officer(s):	Saverio Della Rocca, Assistant Director (Finance)	01572 758159 sdrocca@rutland.gov.uk
	Debbie Mogg, Director for Resources	01572 758358 dmogg@rutland.gov.uk
Ward Councillors	N/A	

**DECISION RECOMMENDATIONS**

That Cabinet:

1) approves for consultation:

- The General Fund Budget for 2018/19 detailed in Appendix 1, section 3
- The savings proposals set out in Appendix 6
- The service pressures contained within Appendix 7
- The Directorate budgets per Appendices 3 - 5
- Options to increase Council tax by either 3.99% or 4.99% including a 2% social care precept
- The capital programme as detailed in Section 4 of Appendix 1

2) notes:

- the budget report is written on the assumption that Council tax is increased by 4.99% although no decision has been made in this regard. Whilst the main report assumes a 4.99% council tax increase, the Medium Term Financial Plan at Appendix 2 includes two models (a version assuming a 3.99% increase and a version assuming a 4.99% increase).
- That the funding position may change when the NNDR (business rates) tax base are finalised and local government finance settlement is received

- That additional revenue or capital expenditure may be incurred in 2018/19 funded through 2017/18 budget under spends to be carried forward via earmarked reserves. The use of reserves for budget carry forwards is not currently shown in the budget but will have no impact on the General Fund
- The estimated deficit of £80,000 on the Collection Fund as at 31 March 2018 (2.6 of Appendix 1) of which £70,000 is the Rutland share
- That Council will be considering the Treasury Management Strategy and Capital Investment Strategy separately

## **1 PURPOSE OF THE REPORT**

- 1.1 The Council is required to set a balanced budget and agree the level of Council tax for 2018/19. This report presents a draft budget for consultation prior to the budget being formally set in February 2018.

## **2 BACKGROUND AND MAIN CONSIDERATIONS**

- 2.1 The detailed budget report is presented in Appendix 1. It covers:

- The funding position and Medium Term Financial Plan (section 2)
- The draft revenue budget for 18/19 (section 3)
- The draft capital budget (section 4)
- Funding for schools (section 6)

- 2.2 The medium term funding outlook remains largely unchanged following the provisional settlement and is summarised below:

- Government funding will continue to reduce over the next few years. Whilst there is still uncertainty beyond 19/20, further cuts are likely despite calls for additional funding.
- Elected Members will be expected to raise revenue locally through council tax to make up some of the shortfall. This principle is exemplified by the Governments decision to allow Councils to increase basic council tax by 3% (up from 2%) from 18/19 to raise additional revenue.
- Whilst the Government is revamping the system for business rates and is reviewing the 'needs' formula and funding allocation method (Fair Funding Review), it is very unlikely that this Council will see any increase in funding in the medium term.
- The Council will have to become less reliant on Government funding and generate its own resources at the same time as having to reduce spending.
- The Council will continue to face demand and cost pressures – adult social care, children's service, welfare support and homelessness – based on recent history.

2.2.1 Despite delivering nearly £1.3m in savings in 18/19, other pressures mean that the budget gap still exists. The Council's budget position for 18/19 (where there is a reliance on £0.247m from the General Fund to balance the budget) is manageable in the short term but not sustainable in the medium term which is why further action is underway.

2.3 The table below summarises some of the key points in response to the questions that Members and the public might ask. It also includes references to where more information can be found.

Key questions	Status	Ref (App 1)
<i>Funding and MTFP (section 2)</i>		
1. What does the 18/19 finance settlement mean for Rutland?	The local government finance settlement for 16/17 included a 4-year settlement offer to local councils. In the 18/19 provisional settlement, DCLG confirmed that the figures quoted in the 'offer' have been updated to include extra Rural Delivery grant of £57k (the extra amount means the grant will be the same as that received in 17/18). In simple terms, Government funding drops from £10.95m in 17/18 to £9.48m in 18/19 – a loss of just under £1.5m.	2.2
2. What funding does the Council have available for 18/19?	With Government funding of £9.48m, Council tax of £24.8m (assuming a 4.99% tax rise) then the Council has £34.289m funding available compared to £34.364m in 17/18. The Council can spend more than this by using earmarked reserves and/or general fund reserves.	2.2
3. How does the Medium Term funding position look?	This is uncertain as the Government funding position is not known from 20/21 but our estimates are that Government funding will decrease to £7.5m by 2022/23 from £9.48m in 18/19. Overall funding will increase assuming the Council continues with 3.99% council tax increases after 18/19.	2.2
4. How might spending plans evolve?	Spending plans from 19/20 onwards assume a c2-3% increase per annum. With general inflation at 3%, pay inflation for 18/19 expected to be c2.64% and 1.5% thereafter, continued pressures in social care and demand led budgets such as transport, there are risks which could result in costs increasing further.	2.4
5. Given existing spending plans, what does the overall position look like?	One of the Council's aims in setting the budget is to deliver services within its MTFP. In this regard, there are two key principles that the Council must achieve over the medium term: <ul style="list-style-type: none"> <li>• First, the Council must not spend more than the resources it has available – it must set a balanced budget and one that does not rely on the ongoing use of reserves;</li> <li>• Second, the Council must ensure that its level of General Fund balances remains above the minimum level of £2m</li> </ul>	2.2 and App 2 MTFP

Key questions	Status	Ref (App 1)
	<p>as advised by the Council's Chief Finance Officer In the medium term.</p> <p>The Council's MTFP shows that over the next 5 years the Council is projecting to spend more than funding available and will use reserves to support spending plans by between £1 - £1.5m per annum.</p>	
<p>6. Is the Council in a healthy financial position?</p>	<p>The Council is using reserves to support spending. In the short term this is sustainable as the Council has sufficient reserves to meet these costs but in the medium term this is not sustainable and action to address the position is ongoing.</p> <p>The Council could, if necessary, reduce net costs in a short time scale to bring the MTFP back into balance by mirroring the actions taken by other Councils. The Council does not need to do this because its level of General Fund balances give it time to close the gap in a measured way that minimises the impact on front line services. Moreover, whilst historically savings have been achieved through efficiencies, in the future the focus will shift to income generation.</p> <p>The Council's St Georges Barracks project with the Defence Infrastructure Organisation (DIO) and other projects are also expected to have a positive impact on the Council's financial position over the medium term. Whilst it is too early to financially model, the benefits of additional council tax, business rates and New Homes Bonus from new homes built could be significant.</p>	<p>1.1 2.4 2.8</p>
<p>7. What level of reserves should the Council aim to retain?</p>	<p>It is proposed that the minimum level is retained at £2m but given the increased level of uncertainty and risk the Council will need to monitor this position. As indicated above, the short term position affords the Council time to reduce expenditure to match funding levels.</p>	<p>2.7</p>
<p>8. What choice does the Council have over the level of Council tax?</p>	<p>The Council can increase general council tax by up to 3% (this was increased from 2% in the Finance Settlement). On top of this, the Council can increase it further by 3% for adult social care purposes (as long as the social care element does not exceed 6% over a 3 year period).</p> <p>The budget assumes a 4.99% increase in council tax with 2% for adult social care but, as indicated above, a 3.99% increase is also being considered (see also section 4.4 below). The Council has seen increases in children's social care in 18/19 but this is not the case for adults.</p> <p>Whilst Members do have a choice, not embracing increases would have a significant impact on balances.</p>	<p>2.5</p>
<p><i>18/19 budget (section 3)</i></p>		
<p>9. What does the overall budget look like and how does it</p>	<p>The total budget is £35.752m which includes using £482k of General Fund reserves, £562k of earmarked reserves, £350k of ring fenced reserves and £303k of grants previously received.</p>	<p>3.2</p>

<b>Key questions</b>	<b>Status</b>	<b>Ref (App 1)</b>
compare to prior year?	The year on year comparison is not straightforward as there are one off items which can distort the position. Analysis in Section 3 (Appendix 1) shows that the budget is c4.31% more than last year reflecting some of the pressures the Council is experiencing in fostering and adoption, children with disabilities and transport.	
10. What new savings is the Council planning to make in 18/19?	The budget includes savings of nearly £1.3m comprising £806k of revenue savings, £237k for changes in the calculation of capital financing charges and additional council tax of c£240k based on removal of discounts for empty homes. None of the savings are deemed to have a significant impact on front line services.	3.4 and App 6
11. What pressures is the Council facing in 18/19?	The Council uses the term “pressures” to describe increased spending at a service level. Some increased spending arises because the Council plans to spend earmarked reserves – funds it has set aside for a specific purpose. These “pressures” do not increase the Council’s base budget and are one off. Pressures that increase the base budget, “real pressures”, in 18/19 total c£1.013m and arise from the Council’s need to deliver its statutory duty in areas where the Council continues to experience increased demand and therefore costs in children with disabilities, fostering and adoption and SEN transport.	3.5 and App 7
12. Could there be further changes to the budget?	Yes, the draft budget will now be subject to consultation including review by Scrutiny Panels and other issues might also emerge. Cabinet will consider any revisions put forward by Members or officers prior to any Council decision.	N/A
<b>Capital (section 4)</b>		
13. What is the capital budget?	The capital budget includes £16.25m of ongoing projects and £14.242m of funds set aside for projects waiting approval.	4.4
14. Are there any additions/amends to the current capital programme?	Many schemes continue into 18/19. Some funding, e.g. highways, has been set aside and spending plans will be presented and approved in due course.  Capital plans include £10m set aside for commercial investment activity to be undertaken in line with the Capital Strategy to be presented for approval in January.	4.2 – 4.4
15. What capital resources are available?	The Council has capital resources which are not yet allocated of c£10.5m.	4.6

### **3 CONSULTATION**

3.1 The Council is required to consult on the budget as set out in Section 6 below and

has plans in place to meet those requirements. As per the prior year, it is proposed that consultation for 18/19 includes:

- consideration by each of the Scrutiny Panels at special meetings in January;
- a meeting with representatives of the local business community in February;
- a presentation of the budget to the Parish Council Forum in January; and
- consultation online, static displays at libraries and publicity through the local print and broadcast media from 17<sup>th</sup> January to 7<sup>th</sup> February.

3.2 The outcome of the consultation will be reported to Cabinet or Council in February depending on the timing of events to enable it to consider the views expressed when making its recommendation to Council on the budget.

## **4 ALTERNATIVE OPTIONS**

4.1 There are three key areas where the Council has choices: revenue savings/pressures, the capital programme, council tax funding and reserve levels. These are considered separately.

### **4.2 Revenue savings/pressures**

4.2.1 Option 1 - In terms of revenue savings/pressures Members could approve all savings/pressures for consultation – this is the recommended option. Where savings have been put forward Officers are of the view that these are achievable without impacting on front line services. The budget includes service pressures most of which arise from a need to respond to statutory requirements and/or unavoidable circumstances such as demand.

4.2.2 Option 2 - Members could reject all savings/pressures – this would mean that in those areas where savings have been put forward officers would revert back to original spending plans. In light of the future funding outlook this is not advisable. In terms of pressures, then where these are included to respond to statutory requirements, Officers would need to find alternative savings either before the budget was set or in-year; otherwise it is likely that the budget would be overspent. The rejection of all proposals is not recommended.

4.2.3 Option 3 – Members could approve savings/pressures with amendments. Members would need to be mindful of the financial implications of doing this on the overall financial position.

### **4.3 Capital programme**

4.3.1 The capital programme for 18/19 includes projects already approved by Cabinet/Council. Approvals for projects to be included in the programme will be sought in separate reports.

### **4.4 Funding**

4.4.1 The MTFP includes funding assumptions. The majority are based on the professional judgement of officers taking into consideration the settlement allocation and all other available information. The one key funding decision that



Full Council has to make is around Council tax levels.

4.4.2 The draft budget assumes a 4.99% council tax increase although both 3.99% and 4.99% are still being considered. In making this decision, Members need to be aware of the following issues:

- The Council accepted a 4 year funding offer in September 2016. This offer included a **significant reduction in Government funding** over the four year period.
- Government's funding allocations announced in 16/17 in the four year offer assumed **Councils will raise council tax** – this assumption has not changed with Councils now allowed to increase general council tax by 3%. Members should note that prior to 16/17 council tax was not increased for 6 years;
- **All decisions have a cumulative impact** – for example, the 'loss' of funding by retaining Council tax at its current level may be c£1m in 18/19 but over a 4 year period the loss is in excess of £5.1m (even if 3.99% increases are applied from 19/20 onwards). Members should note that even with Council tax rises of 2% for the next five years, the Council would have no General Fund balances remaining in 22/23 and would not be able to balance the budget unless of course substantial savings were made; and
- **Making savings is unlikely to compensate for loss of Council tax** – the MTFP already assumes substantial savings have to be made over the life of the MTFP.

4.4.3 A summary of the impact of the decision re council tax is given below.

<b>Impacts</b>	<b>3.99%</b>	<b>4.99%</b>
<b><i>On residents</i></b>		
Council tax per Band D property	£1,608.66	£1,624.13
Weekly cost (Band D)	£30.93	£31.23
Maximum weekly cost for those receiving council tax support	£7.73	£7.81
Number of households paying the full charge	9,665	9,665
Number of households receiving single persons discounts/ council tax support	7,418	7,418
Council tax support funding available for hardship cases	£25,000  Only £7k spent in 17/18 as number of applications has been low	£25,000

<b>Impacts</b>	<b>3.99%</b>	<b>4.99%</b>
<i>On MTFP</i>		
Council tax yield for 18/19	£24.633m	£24.870m
Extra yield (over 5 years)	-	£1.310m
Reliance on reserves in 18/19	£0.484m	£0.248m
Estimated reserves in 22/23	£2.819m	£4.129m

#### **4.5 Reserve levels**

- 4.5.1 The Councils Section 151 Officer (Assistant Director – Finance) is recommending that the minimum General Fund reserve level is maintained at £2m. More detail is given in Appendix 1, Section 7.

#### **5 FINANCIAL IMPLICATIONS**

- 5.1 The draft budget as presented relies on a contribution of £248k from the General Fund. This is affordable in 18/19 but in the medium term net expenditure needs to be reduced.

#### **6 LEGAL AND GOVERNANCE CONSIDERATIONS**

- 6.1 The Council is on course to agree its budget and set its Council Tax for 2018/19 within the timetable required by statute and the constitution.
- 6.1.1 In setting a budget and level of council tax, the Council has to meet a number of statutory requirements and also ensure compliance with its constitution. The table below sets out how the Council intends to meet those requirements.

<b>Requirement</b>	<b>Status</b>
<i>Statutory requirements under Local Government Finance Act 1992:</i>	
To levy and collect council tax	To be approved at Council in February 2018
To calculate budget requirements and levels of council tax	To be approved at Council in February 2018
To consult representatives of persons subject to non-domestic rates about proposals for expenditure	To be presented at Business event in February
To approve the budget and set Council Tax by 11th March in each year	To be approved at Council in February 2018

<b>Requirement</b>	<b>Status</b>
The Council is also required by the Local Authorities (Funds)(England) Regulations 1992 in exercise of the powers under section 99(3) of the Local Government Finance Act 1988, to make an estimate on 15 January of the amount of the deficit or surplus on the Collection Fund as at 31st March 2018. This report sets out an estimated figure.	Appendix 1, Section 2.6
<i>Statutory requirements under Local Government Act 2003:</i>	
Under section 25 of the Local Government Act 2003 the Section 151 Officer is required to report to the Council on the robustness of the estimates made for the purpose of setting the Council Tax and the adequacy of the proposed financial reserves.	Appendix 1, Section 3.8

## **7 EQUALITY IMPACT ASSESSMENT (EIA)**

- 7.1 In the exercise of its functions, the Council must have due regard to the Council's duty to eliminate discrimination, to advance equality of opportunity for protected groups and to foster good relations between protected groups and others.
- 7.2 The Council has completed EIA screening for all savings proposals and for the proposed tax increase (see Appendix 1, section 3.9). There are no proposals for decision on specific courses of action that could have an impact on different groups of people and therefore full EIAs are not required.

## **8 COMMUNITY SAFETY IMPLICATIONS**

- 8.1 There are no community safety implications.

## **9 HEALTH AND WELLBEING IMPLICATIONS**

- 9.1 There are no health and wellbeing implications.

## **10 CONCLUSION AND SUMMARY OF REASONS FOR THE RECOMMENDATIONS**

- 10.1 The Council is required to set a balanced budget and agree the level of Council tax for 2018/19.
- 10.2 The draft budget for consultation is affordable within the context of the MTFP and will allow the Council to meet service aims and objectives for the coming year.

## **11 BACKGROUND PAPERS**

11.1 There are no additional background papers to the report.

## **12 APPENDICES**

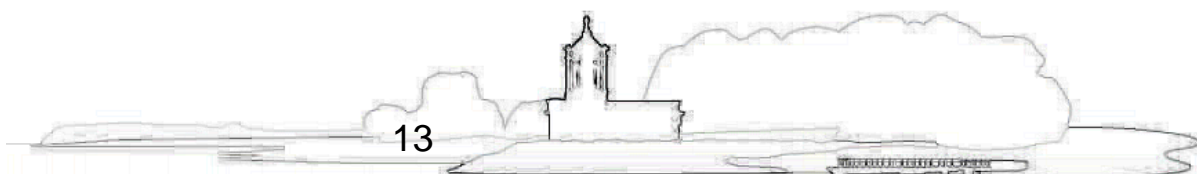
Appendix 1	Budget Report 2018/19
Appendix 2	Medium Term Financial Plan and assumptions
Appendix 3.1	People Directorate – functional analysis
Appendix 3.2	People Directorate – subjective analysis
Appendix 4.1	Places Directorate – functional analysis
Appendix 4.2	Places Directorate – subjective analysis
Appendix 5.1	Resources Directorate – functional analysis
Appendix 5.2	Resources Directorate – subjective analysis
Appendix 6	Savings
Appendix 7	Pressures
Appendix 8	Earmarked Reserves
Appendix 9	Capital programme

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Contact 01572 722577.



# Rutland County Council

## **The Budget 2018 - 19**



## Contents

1	Executive Summary.....	3
1.1	Overview from s151 Officer.....	3
2	Funding and medium term financial plan (MTFP) .....	6
2.1	Overview.....	6
2.2	The finance settlement - available funding and overall position for Rutland ..	6
2.3	Beyond the 2018/19 settlement – funding issues are on the horizon and their potential impact.....	9
2.4	Spending plans and pressures – indicative spending plans over time .....	15
2.5	Council tax – options available .....	20
2.6	Collection Fund – the estimated balance for 2017/18 .....	21
2.7	Reserves – the minimum level of reserves required .....	22
2.8	The financial outlook – the overall position .....	23
3	Revenue Budget Proposals.....	25
3.1	Overview – the overall revenue budget.....	25
3.2	Budget comparison – the budget compared to prior year .....	26
3.3	The budget process – the development of the revenue budget .....	27
3.4	Savings – what savings are included in the budget? .....	28
3.5	Pressures – what service issues or factors are causing pressures?.....	28
3.6	Corporate Plan priorities and targets.....	29
3.7	Earmarked Reserves – funding expenditure through reserves .....	29
3.8	Reserves and Estimates - robustness.....	30
3.9	Equalities – the impact on particular groups .....	31
4	Capital Programme.....	33
4.1	Overall Programme – existing and new projects.....	33
4.2	Approved projects – approved projects continuing into 2018/19.....	33
4.3	Approved projects – projects delivered with ring fenced funding .....	34
4.4	New projects – future projects requiring approval .....	34
4.5	New projects not included in 2018/19 Budget – potential future projects.....	35
4.6	Unallocated Funding – funding available .....	36
5	Treasury Management .....	38
5.1	Overview.....	38
5.2	Prudential indicators – indicators to be approved .....	38
5.3	Minimum Revenue provision – method of calculation .....	38
6	School Funding .....	39
6.1	Overview – How school funding works.....	39
6.2	Allocations – funding received and allocated .....	40

## **1 EXECUTIVE SUMMARY**

### **1.1 Overview from s151 Officer**

1.1.1 In December 2015 the Government offered the Council a 4-year funding settlement which was accepted in September 2016. 18/19 is the third year of the four year settlement. Based on the November Budget and Local Government Finance Settlement, the Council has received some additional core funding beyond that expected (an increase in £157k for Rural Delivery grant) but the overall loss in Government funding remains significant at just under £1.5m.

1.1.2 The medium term funding outlook therefore remains largely unchanged:

- Government funding will continue to reduce over the next few years. Whilst there is still uncertainty beyond 19/20, further cuts are likely despite calls for additional funding.
- Elected Members will be expected to raise revenue locally through council tax to make up some of the shortfall. This principle is exemplified by the Governments decision to allow Councils to increase basic council tax by 3% (up from 2%) from 18/19 to raise additional revenue.
- Whilst the Government is revamping the system for business rates and is reviewing the 'needs' formula and funding allocation method (Fair Funding Review), it is very unlikely that this Council will see any increase in funding in the medium term.
- The Council will have to become less reliant on Government funding and generate its own resources at the same time as having to reduce spending.
- The Council will continue to face demand and cost pressures – adult social care, children's service, welfare support and homelessness – based on recent history.

1.1.3 Based on the draft budget for 18/19 and other estimates, we assume that by 22/23 the funding gap will be £1.157m and the Councils reserves will be £4.19m compared to £8.8m today if no further action is taken.

1.1.4 Despite delivering nearly £1.3m in savings in 18/19, other pressures mean that the budget gap still exists. The Council's budget position for 18/19 (where there is a reliance on £0.247m from the General Fund to balance the budget) is manageable in the short term but not sustainable in the medium term which is why further action is underway.

1.1.5 The Council could, if necessary, reduce net costs in a short time scale to bring the MTFP back into balance by making cuts like many other Councils. The Council does not need to do this immediately because its level of

General Fund balances give it time to close the gap in a measured way that minimises the impact on front line services.

1.1.6 For the next few years therefore the Council's remit remains the same - work towards reducing its deficit position so that it can live within its means by:

- focusing on the growth agenda and the St Georges Barracks project which we believe could have a positive impact on our financial position;
- continuing to ensure that it focuses on achieving value for money/best value;
- continuing with its plans to identify and deliver savings;
- looking for opportunities to be more commercial and generate revenue income from investments; and
- embracing the flexibility given by the Government to raise council tax.

1.1.7 My summary of the position for the proposed 18/19 budget is as follows:

- The available funding resources to the Council are £34.289m (excluding reserves) compared to £34.364m last year. This assumes that Council increases council tax by 4.99% (including 2% for the social care precept) although this is still to be decided. The extra council tax yield is just over c£1.6m which compensates for the loss of Government funding;
- Of the funding available, only £9.48m comes from Government compared to £10.95m in 17/18 and £12.1m in 16/17. This is a loss of £1.5m from 17/18 and £2.6m over two years;
- The net cost of services is £36.560m, which is higher than the 17/18 approved budget of £34.192m. After taking account of the increase in depreciation and 18/19 one off costs of £0.905m, then the comparable 18/19 budget is £35.655m – this represents a 4.31% increase over 17/18;
- The budget includes c£1m of new service pressures of which £522k relates to children's care services;
- The 18/19 budget includes pay and other inflation of £941k (including an assumed 2.64% pay award based on the latest offer made);
- The 18/19 budget includes a contingency of £100k to meet in-year adult social care pressures if needed;
- The budget includes savings of nearly £1.3m arising from policy and other changes made by Council (£806k of revenue savings alongside capital financing savings of £237k and removal of council tax empty homes discounts £240k);



- The Council is using £248k from its General Fund to balance its budget and £562k from earmarked reserves; and
- The Council is spending £350k of ring fenced funding and £302k of grants/income previously received for specific purposes but not so far used to deliver service objectives.

## **2 FUNDING AND MEDIUM TERM FINANCIAL PLAN (MTFP)**

### **2.1 Overview**

2.1.1 This section sets out the financial context for the 18/19 budget and in particular the financial position over the life of the MTFP taking into account:

- The finance settlement and available funding (2.2);
- Funding issues and risks beyond 18/19 (2.3);
- Indicative spending plans and risks (2.4);
- Council tax choices (2.5 including the Collection Fund– 2.6); and
- Level of General Fund reserves needed (2.7).

2.1.2 The Council has a rolling MTFP where all funding assumptions and spending plans are reviewed and updated.

### **2.2 The finance settlement - available funding and overall position for Rutland**

2.2.1 Almost no new funding from central government has been included in the settlement with the exception of additional Rural Delivery Grant. Whilst there is an acknowledgement that there are pressures and funding challenges and reference to various ongoing reviews (Adult Social Care green paper, Fair funding review, Business Rates Retention) there is no promise of additional funding.

2.2.2 Using Government figures core spending power (available core funding) of local authorities in England is £44.9bn in 18/19 compared to £44.6bn in 15/16. In 18/19 60% comes from council tax compared to 49% in 15/16. The picture for Rutland is slightly better with core spending power at £31.6m in 18/19 compared to £30.1m in 15/16. In 18/19 80% of our spending power comes from Council tax. This figure is much higher than the national average of 60%.

2.2.3 The overall settlement for 18/19 has not changed the overall direction of travel with government funding reducing from the prior year with the expectation that Members will continue to raise council tax and levy the social care precept (discussed in more detail in 2.5). The figures for 20/21 onwards are speculative as the Government has only confirmed funding to 19/20. Table 1 shows the overall position.

**Table 1: Overall funding available**

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Core government funding (Table 2)	(1,906,180)	(680,891)	277,427	428,371	548,675	622,305
Other funding (Table 3)	(9,045,824)	(8,808,666)	(8,922,155)	(8,196,035)	(8,183,130)	(8,127,576)
<b>Total government funding</b>	<b>(10,952,004)</b>	<b>(9,489,557)</b>	<b>(8,644,728)</b>	<b>(7,767,664)</b>	<b>(7,634,455)</b>	<b>(7,505,271)</b>
Council tax (inc collection fund and social care precept)	(23,412,155)	(24,800,222)	(26,168,275)	(27,462,455)	(28,803,675)	(30,194,909)
<b>Total resources</b>	<b>(34,364,159)</b>	<b>(34,289,779)</b>	<b>(34,813,003)</b>	<b>(35,230,119)</b>	<b>(36,438,130)</b>	<b>(37,700,180)</b>
Use of Govt grant/Income received	(238,000)	(302,600)	(175,600)	(133,600)	(96,000)	(36,000)
Earmarked Reserves	(996,000)	(562,300)	(306,900)	(11,600)	(38,600)	(38,600)
Ringfenced Grants	73,000	(350,400)	(35,000)	0	0	0
<b>Use of reserves</b>	<b>(1,161,000)</b>	<b>(1,215,300)</b>	<b>(517,500)</b>	<b>(145,200)</b>	<b>(134,600)</b>	<b>(74,600)</b>

2.2.4 The local government finance settlement for 16/17 included a 4-year settlement offer to local councils (as set out in the table below) which the Council accepted. The provisional settlement confirmed that the figures quoted in the 'offer' have not changed (the offer was subject to an annual refresh in the event of exceptional circumstances) other than for some additional Rural Service Delivery grant. The Government has not announced figures for beyond 19/20 but the Council has made its own assumptions based on advice from financial advisors Pixel. The view from Pixel is that lower Gross Domestic Product (GDP) growth will result in lower increases in public spending (1.5% rather than 2%) but it is likely that figures will not be published until the back end of 19/20.

**Table 2: Core government funding**

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
RSG	(888,716)	0	0	0	0	0
Transitional Grant	(336,573)	0	0	0	0	0
Rural Service Delivery Grants	(680,891)	(680,891)	(680,891)	(680,891)	(680,891)	(680,891)
Tariffs relating to Business Rates (extra payment to Government)	0	0	958,318	1,109,262	1,229,566	1,303,196
<b>Total core government funding</b>	<b>(1,906,180)</b>	<b>(680,891)</b>	<b>277,427</b>	<b>428,371</b>	<b>548,675</b>	<b>622,305</b>

2.2.5 In terms of core government funding, the Council therefore continues to receive less each year. In respect of other government/external funding, the Council's key income streams are set out below with some commentary below.

**Table 3: Other funding**

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Misc grants (2.2.6)	(467,328)	(308,192)	(329,482)	(110,128)	(110,128)	(110,128)
New Homes Bonus (2.2.7)	(1,214,332)	(1,231,222)	(1,238,830)	(992,226)	(893,108)	(752,996)
Better Care Fund (2.2.8)	(2,578,400)	(2,306,000)	(2,214,800)	(2,138,100)	(2,138,100)	(2,138,100)
Business rates (2.2.9)	(4,785,764)	(4,963,252)	(5,139,043)	(4,955,581)	(5,041,794)	(5,126,352)
<b>Total other gov funding</b>	<b>(9,045,824)</b>	<b>(8,808,666)</b>	<b>(8,922,155)</b>	<b>(8,196,035)</b>	<b>(8,183,130)</b>	<b>(8,127,576)</b>
Ring-fenced government funding (e.g. public health)	1,326,000	1,291,000	1,256,000	1,256,000	1,256,000	1,256,000

- 2.2.6 The Council receives few **grants** from Government departments. 2018/19 includes grants for Independent Living Fund £64k; Self Build and Custom Housebuilding £30k; Local Reform and Community Voices £21k; Extended Rights to Free School Travel £8k; Social Care in Prisons £74k; War Pensions Scheme Disregard £15k and £89k for business rates compensation (for the change from Retail Price Index to Consumer Price Index which reduces business rates collected).
- 2.2.7 In terms of **New Homes Bonus (NHB)** the MTFP assumes the following numbers of houses are built over the next 5 years and there are no further changes to the NHB scheme.

	2018/19	2019/20	2020/21	2021/22	2021/22
Builds expected	252	179	160	160	160

- 2.2.8 In 2017/18 the Government announced two year funding allocations and so the amount included for 18/19 is the second year of the **Improved Better Care Fund (iBCF)**.
- 2.2.9 Local government now retains 50% of the **business rates** collected. In Rutland, 1% is paid to the Fire Authority, and 49% is retained by the Council. This is known as the “business rate retention scheme”. Of the 49% retained, the Council pays a tariff to the Government (valued at £1m).
- 2.2.10 Estimates of rates payable by businesses (and how much the Council will collect) have been estimated at £4.963m. This will be updated when the Council completes its NNDR1 return in January. The estimates can be impacted by factors that reduce rates due (appeals, business failure, and greater discounts) or increase rates due (new business). For now the Council is not expecting significant growth.

### 2.3 **Beyond the 2018/19 settlement – funding issues are on the horizon and their potential impact**

- 2.3.1 The table below goes into detail about a range of announcements/ongoing matters that could directly or indirectly affect local government funding.

Issue	Impact
The Government announced its intention to introduce 75 per cent business rates retention for all in 2020/21. This will be through rolling in Revenue Support Grant, GLA Transport Grant, the Rural Services Delivery Grant and the Public Health Grant into business rates. The Government will also continue to work with the sector to improve the way the local	In theory, the intention to fund existing grants through business rates should be cost neutral but until the detail is seen this is uncertain.  The 3-year revaluation will benefit the Council as it will reduce volatility in the system and allow for the vast scale of increases in rateable value in some parts of the

Issue	Impact
<p>government finance system works, such as tackling the impact of business rates appeals on local authorities.</p> <p>In the Autumn Budget some changes to business rates were announced:</p> <ul style="list-style-type: none"> <li>• The switch from RPI to CPI to uprate the multiplier – effectively lowers the inflation rate for businesses</li> <li>• Introduction of 3-yearly revaluation</li> <li>• Current £1,000 discount for pubs will be extended for one more year</li> </ul>	<p>country to be equalised through resetting of baselines and tariffs/top ups.</p>
<p>The <b>Fair Funding Review</b> is re-examining what the “needs” of authorities are and how funding may be allocated taking into account available resources.</p> <p>The Government has issued a consultation document with a view to implementing this from 20/21.</p> <p>This consultation focuses specifically on potential approaches to measure the relative needs of local authorities. In particular, it:</p> <ul style="list-style-type: none"> <li>• presents the idea of using a simple foundation formula to measure the relative needs of local authorities, based on a small number of common cost drivers;</li> <li>• considers a number of service areas where in addition, a more sophisticated approach to measuring relative needs may potentially be required; and</li> </ul>	<p>The Fair Funding review is welcome but there is no sense that additional funding will be made available which is the biggest concern.</p> <p>The Fair Funding Review is likely to lead to shifts in funding with more moving to areas where the over 65 population is growing but our view is that changes to how existing funding is shared will make little difference and that damping will probably cap the largest changes.</p> <p>The review explains that the Councils relative resource position will be taken into account. As this Council is deemed to have a high level of its own resources (i.e. council tax) then its share of any national pot is unlikely to increase.</p>

Issue	Impact
<ul style="list-style-type: none"> <li>• outlines the statistical techniques that could be used to construct relative needs.</li> </ul> <p>The consultation does not cover the relative resources adjustment, transition or other technical matters but these will be the subject of a later series of discussion papers.</p>	
<p>The Government has previously indicated it would <b>transfer additional responsibilities</b> to local authorities and funding this through surplus rates.</p> <p>On the back of business rate pilots and creation of Combined Authorities this option is possible.</p>	<p>The MTFP assumes no transfers of responsibility and funding for now further to the settlement.</p> <p>Historically, where there have been transfers, the Council has “lost” funding e.g. council tax benefit. The Council will only lose out if transfers are not cost neutral.</p>
<p>There was no new funding announced for social care in the Settlement.</p> <p>The <b>adult social care precept</b> continues to give local authorities the ability to raise new funding to spend exclusively on adult social care. There have been no changes announced in the local government finance settlement.</p> <p>The Government did confirm that it will publish a Green Paper on adult social care in the summer of 2018.</p>	<p>It is possible that amendments to the power could be made again in due course (i.e. beyond the period of the 4 year offer) with the Government coming under pressure to invest more or redirect resources from other parts of the system (under fair funding). Any decision to do this could restrict the powers given to local authorities to raise a precept.</p> <p>However, given the continuing pressure on adult social care services, the MTFP assumes this power will continue.</p>
<p>Individual local authority allocations for the improved <b>Better Care Fund</b> until 2019/20 were published in 2017/18 and there is no indication at this stage that there will be changes.</p> <p>Some element of future funding could be at risk if national targets are</p>	<p>The MTFP includes the BCF in line with published allocations with no reductions for performance issues.</p> <p>Changes to how the BCF is used could create a pressure on the General Fund should funds be</p>

Issue	Impact
<p>not met e.g. planned reductions in delayed transfers of care (DToc).</p> <p>Whilst additional NHS funding (£2.8bn to 19/20) was announced in the budget, there was no additional funding for the iBCF or social care other than £43m for Disabled Facilities Grants (DFGs) in 17/18.</p> <p>The pressures in the NHS are again putting financial pressure on CCGs including East Leicestershire and Rutland CCG to the point the CCG want to revisit the scope and projects of the BCF programme to ensure it meets the needs of the CCG in delivering health outcomes and savings elsewhere.</p> <p>In the medium term, the unsustainability of the current structure may accelerate the move towards single purpose health care organisations.</p>	<p>diverted from protecting core services to new areas.</p> <p>Our share is c£20k and this will be spent in 17/19.</p> <p>The Council is working with the CCG to help ensure the BCF programme prevents and minimises the demand for health and care services.</p>
<p>The <b>New Homes Bonus</b> continues with no changes announced in the Settlement. The baseline will remain at 0.4% for 2018/19.</p>	<p>The MTFP assumes a baseline of 0.4% (the Council will only be paid for any growth above 0.4% of the total number of existing council tax dwellings).</p>
<p>The Government made savings in local authority <b>public health</b> spending last year and further reductions are expected.</p> <p>The planned cuts to Public Health were not reversed in the Autumn Budget but confirmation of funding is awaited.</p> <p>As noted above, Public Health funding will come from Business Rates in the future.</p>	<p>MTFP assumes likely reductions of c£35k in 18/19 and 19/20. Funding should be confirmed in January.</p> <p>The MTFP assumes that any public health funding reduction will be absorbed or met in the short term from the Public health reserve.</p>
<p>Government remains committed to devolving powers to support local areas and is working towards</p>	<p>Council continues to monitor what the best approach is for Rutland and no decision has been made</p>



Issue	Impact
<p>various deals with <b>Combined Authorities</b> (CAs). More funding (skills, employment support, transport, adult education) will be routed through LEPs and CA and not being a member of a CA could give the Council a funding risk.</p> <p>Consultation in respect of Business Rates indicates that ideas to deal with some issues, e.g. appeals, across CA are unlikely to progress further.</p>	<p>as to whether it will become a member or non-constituent member of a CA.</p> <p>Should Councils be automatically “slotted” into a CA area then there may be funding impacts.</p> <p>The Greater Cambridge Greater Peterborough Enterprise Partnership is being reformed and the Council still does not see itself fitting neatly into any CA area.</p>
<p><b>Schools funding</b> is outside of the Revenue Account and is ring fenced. All aspects of school funding are under consultation. Details are given in Section 5.</p> <p>The Council has received illustrative numbers for the Central Schools Block from 2018/19 which would suggest that funding on retained duties (from the ESG) will continue to fall resulting in a continuing pressure, albeit small (&lt;£5k) on the General Fund.</p>	<p>It is possible that the level and nature of funding could inadvertently place more pressure on the General Fund should the Council not be able to deliver its statutory duties or if it has to intervene to support schools.</p>
<p>Local authorities continue to have flexibility to <b>spend capital receipts from asset sales on the revenue</b> costs of reform projects, subject to conditions.</p>	<p>The Council assumes that no capital receipts will be used to fund revenue over the life of the MTFP but will continue to keep this under review.</p>
<p><b>Housing</b> was a big theme in the Autumn Budget with measures announced that should lead to additional funding although details are to be confirmed:</p> <ul style="list-style-type: none"> <li>• Homelessness taskforce</li> <li>• Commitment to halving rough sleeping by 2022</li> </ul>	<p>Local authorities can expect some funding to come their way albeit in some areas there is likely to be a competitive bidding process.</p>

Issue	Impact
<ul style="list-style-type: none"> <li>• Further £2.7bn for Housing Infrastructure Fund (HIF)</li> <li>• £1.1bn to unlock strategic sites</li> </ul>	
<p>The <b>Local Plan</b> is the plan for the future development of Rutland which is drawn up by the Council in consultation with the community.</p> <p>The Local Plan will identify how much additional new development will be needed in Rutland over the next 20 year period to 2036 and where this should be located.</p> <p>The Chancellor announced concerted action in the Budget to deliver more house building. For example, the potential to intervene to resolve the gap between planning and house building.</p>	<p>Local plan information will impact income assumptions (council tax and new homes bonus) and may have an impact on spending plans including capital projects.</p> <p>The MTFP assumes core house building will be c160 homes pa.</p> <p>The potential for intervention is quite radical and will involve local authorities in some way either by getting them to identify problem sites or to use their Compulsory Purchase Order (CPO) powers.</p>
<p>In November, the MOD confirmed that <b>St Georges Barracks</b> will close in 2020/21. The Council receives both council tax and business rates from this site.</p> <p>The Council and the Defence Infrastructure Organisation (DIO) have been in continuous discussion about St George's Barracks since details of the closure were first announced.</p> <p>Our shared vision for St George's is the creation of a new 'garden village' with the right mix of housing, enterprise, leisure and recreation. We are at the very earliest stage and, having confirmed our commitment to work together, the Council and MOD will now begin the long process of master planning for the St George's site.</p>	<p>The 'loss' of council tax and business rates is not yet reflected in the MTFP.</p> <p>Any house building and other development on this site could have a positive impact on the Council's financial position over the medium term.</p> <p>New houses and business would deliver additional council tax, business rates and Community Infrastructure Levy which would be used to expand existing services and build new infrastructure on the site or in surrounding areas.</p>

Issue	Impact
The Council is bidding for external funding to help take forward this project from the Housing Infrastructure Fund.	
<p>The <b>Rutland Hub</b> is the other project being considered as part of the Government One Public Estate initiative. The project objectives include:</p> <ul style="list-style-type: none"> <li>• Making better use of the Public Estate in Rutland</li> <li>• Creation of a Public Services Hub</li> <li>• Delivering better services, more efficiently and effectively supported by integration and co-location</li> <li>• Future proofing service delivery</li> <li>• Supporting sustainable growth</li> </ul> <p>A number of partners have signed up to participate in the project which is now entering feasibility stage.</p>	<p>The Hub could have a positive impact on Council running costs but also potentially release land for development and new homes which again is expected to have a positive impact on the MTFP.</p> <p>The Council is at the stage where it is commissioning a feasibility study.</p>

## 2.4 Spending plans and pressures – indicative spending plans over time

2.4.1 The MTFP at Appendix 2 sets out the forecast spending profile of the Council over the medium term. The MTFP has been regularly updated throughout the year and shows the baseline position, assuming a continuation of existing services with allowances for service pressures, inflation etc. The budget for 18/19 is discussed in Section 3.

	18/19	19/20	20/21	21/22	22/23
Places	12,033,100	12,083,600	12,361,200	12,635,100	12,909,900
People	18,135,900	17,811,800	18,118,700	18,528,600	18,961,600
Resources	5,906,400	6,030,900	6,112,400	6,217,400	6,326,700
Pay contingency	384,400	777,700	1,007,100	1,244,200	1,489,300
Social care contingency	100,000	100,000	100,000	100,000	100,000

Headcount saving		(121,000)	(121,000)	(121,000)	(121,000)
<b>Total</b>	<b>36,559,800</b>	<b>36,683,000</b>	<b>37,578,400</b>	<b>38,604,300</b>	<b>39,666,500</b>

2.4.2 This section focuses on the factors that may have a significant impact on spending plans over the next 5 years and covers:

- Assumptions, contingencies and risks (2.4.3)
- Approach to reducing net expenditure (2.4.4).

**Core assumptions, contingencies and risks**

2.4.3 While the MTFP provides a useful modelling tool that can be used to demonstrate the effect of a range of variables on the Council’s financial stability over the medium term, there are a number of inherent risks that could impact on spending that are outside of the Council’s control (these are covered below).

<b>Risk</b>	<b>Action to mitigate risk</b>
<p>With inflation at 3.1%, it is expected that trade unions and others will continue to lobby for <b>pay inflation</b> increases and the introduction of the Living Wage.</p> <p>The latest pay offer works out at around 2.64% pa (total cost of £384k in 18/19). This is still being considered.</p>	<p>The MTFP ordinarily assumes an annual pay award of 1.5% (higher than the rates given over the last few years) and as the Council is part of the national bargaining agreement no change is proposed.</p> <p>The pay provision (which includes amount set aside for pension changes etc) has been adjusted for the latest offer with future years remaining at 1.5%.</p>
<p>There is a risk that the Council will bear the financial burden of any increase in the number of residents claiming <b>council tax support, discretionary housing payments or crisis loans.</b></p> <p>In the last few years the number of people claiming support has reduced as the County has reached full employment.</p>	<p>Proactive monitoring of demand for funding and collection levels for council tax will provide early indicators of any risks materialising.</p> <p>The Councils offer continues to be reviewed.</p>
<p>The MTFP includes some <b>service pressures</b> as growth is built in where</p>	<p>These will be monitored through the monthly monitoring process and</p>

<b>Risk</b>	<b>Action to mitigate risk</b>
<p>there is a degree of certainty. However there are a range of potential issues across different services that could have an impact which the Council does not budget for directly:</p> <ul style="list-style-type: none"> <li>• Increases in the cost of care packages arise from a growing population of older people, or greater demand for services;</li> <li>• An increase in costs of looked after children beyond that budgeted;</li> <li>• Downturn in the local economy which could impact our income from business units, car parking etc;</li> <li>• Extra interim staffing costs arising from difficulties in recruiting staff; and</li> <li>• An unexpected by-election.</li> </ul>	<p>quarterly reports to Cabinet. Variances identified as recurring are highlighted to Cabinet and the longer term implications assessed.</p> <p>As far as possible Directors will try to manage costs pressures within budget.</p> <p>The Council has an earmarked pressure reserve which can be used.</p> <p>Sufficient balances will also be maintained to cope with unforeseen cost pressures in the short-term.</p>
<p>Whilst <b>inflation</b> has been low for some time and the Government target is to keep it below 2%, there are emerging issues following the Brexit vote that are causing pressure on the £ that have seen inflation increase to 3.1%. This has impacted the prices the Council pays for goods and services.</p> <p>Compared to previous years, the Council has found it more difficult to absorb inflation in budgets.</p>	<p>The Council will monitor the position on key contracts and has inflation built into the MTFP which has been revisited as part of the 18/19 budget.</p> <p>The Council is tendering for services so it can ensure value for money and does allow for inflationary cost increases and will aim where possible to keep costs within the current budget.</p>
<p><b>Interest rates</b> may change thereby reducing the Council's ability to earn investment income.</p> <p>Advice from our Treasury advisors is that interest rates will stay below 1% for the next two years.</p>	<p>Regular review of the position and consideration of the balance between investing surplus cash and using it to repay long term debt. Advice from Link Asset Services is used to forecast investment income.</p>

Risk	Action to mitigate risk
<p><b>Capital financing</b> costs have been estimated based on the assumption that no further external borrowing is undertaken during the life of the MTFP without there being an appropriate revenue payback.</p>	<p>Corporate analysis of existing and potential new projects indicates that no further external borrowing is required at this stage.</p> <p>The Capital Investment Strategy allows for external borrowing only where there is a revenue payback.</p>
<p>The Council receives a contribution from health towards the cost of <b>care packages</b> where there is health need.</p> <p>Officers' sense that the Health sector will now take a much tougher line on what is classed as a health need therefore leaving the Council to potentially fund more of the cost.</p> <p>The Council has some significant care packages that are funded exclusively by health. Any changes to this position could have a significant impact on the budget.</p>	<p>We are monitoring this position and are taking advice from various bodies so we understand the options available to us.</p> <p>The CCG and other partners want to ensure that needs are properly paid for by the relevant organisation.</p>
<p>The Council has seen <b>demographic</b> changes over time and will do so again in the future. Changes in population and number of households have not always translated into increases in service costs.</p> <p>The Council is expecting to see population changes over the next 5 years but in line with its Adult Social Care strategy it will seek to respond to any changes by helping people to live independently as far as possible.</p>	<p>The Council continues to monitor trends of demands for service and how this links to population changes.</p> <p>The Council has a Social Care Reserve and a Social Care contingency to allow it to respond to changes in demand in-year.</p>
<p>The Council has a number of <b>outsourced services</b> and retendering of contracts can lead to price pressure depending on the number of interested suppliers and market conditions. Whilst key contract expiry dates are not imminent (Refuse – 2022, Residual</p>	<p>The MTFP has been updated to reflect the expected cost of services.</p>

Risk	Action to mitigate risk
Waste – 2021, Street Cleaning – 2022, Leisure – 2021), contract inflation rates are kept under review.	
<p>The Council's net <b>pension liability</b> for the Local Government Pension Scheme (controlled by Leicestershire County Council as the Pension Fund administrator) has decreased.</p> <p>Following the triennial review, the contribution rates have been amended upwards to close the gap.</p> <p>Should investment returns not narrow the gap in the future, it is possible that contribution rates may increase again creating a demand on the General Fund.</p>	The position will be monitored but the Council's MTFP includes the revised rates.

### ***Reducing net expenditure***

- 2.4.4 One of the key principles of delivering services within the MTFP is “living within your means” i.e. not spending more than the resources available. Whilst the Council has a very good track record of spending within its allocated annual budget, the MTFP shows that in 18/19 and beyond the Council is spending more than the funding it has available and is therefore reliant on using General Fund reserves to balance the budget.
- 2.4.5 In 2017/18, the Council highlighted a number of strands to its approach to address this issue. It also highlighted the difficult financial context: a) its spend per head is low; and b) inevitably there are some areas where the potential for reductions to be made is low either because of savings already made, statutory obligations, current spend levels or other factors.
- 2.4.6 The Council could, if necessary, reduce net costs in a short time scale to bring the MTFP back into balance by cutting services like other councils. The Council does not need to do this and instead is aiming to close the gap in a measured way that minimises the impact on front line services. The table below summarises the action taken to achieve this goal.
- 2.4.7 Progress on key strands is shown below:

Theme	Progress
Income maximisation	<ul style="list-style-type: none"> <li>Introduction of Green Waste charging approved from 1 April 2018</li> </ul>

Theme	Progress
	<ul style="list-style-type: none"> <li>• Review of council tax discounts completed with discounts to be removed from 1 April 2018</li> <li>• Council working with external consultancy support to review opportunities for income maximisation</li> </ul>
Invest to Save	<ul style="list-style-type: none"> <li>• Council is working on further development of OEP site</li> <li>• Investment strategy focusing on commercial investments to be presented for approval</li> <li>• New King Centre being opened</li> <li>• All property assets under review</li> </ul>
Partnering	<ul style="list-style-type: none"> <li>• Council currently sharing Director for Resources role with South Kesteven District Council (SKDC)</li> <li>• Council sharing Planning IT system with SKDC</li> <li>• Council looking at options for future of Building Control Services</li> <li>• Payroll outsourced to Herefordshire Council</li> <li>• Council in discussions with SKDC over possibilities of further joint working</li> </ul>
Commissioning and procurement	<ul style="list-style-type: none"> <li>• Savings made on extension of Revenues and Benefits IT system</li> <li>• Savings on change of banking provider</li> <li>• Facilities management contract being outsourced from in house provision</li> </ul>
Service reviews	<ul style="list-style-type: none"> <li>• Business Support review has completed and from 19/20 will generate savings from improvements and efficiencies</li> </ul>

2.4.8 Work will continue into 2018/19 alongside the Councils growth projects. The Council's aim is to balance the MTFP whilst avoiding withdrawing or reducing service provision.

## 2.5 Council tax – options available

2.5.1 The Government has increased the general council tax referendum limit from 1.99 per cent to 2.99 per cent for 2018/19 and 2019/20. Councils will be able to levy an Adult Social Care precept of an additional 2% with additional flexibility to increase the precept by 1% to 3% in 2018/19, provided that increases do not exceed 6% between 2017/18 and 2019/20.

2.5.2 The MTFP for 18/19 assumes a general council tax increase of 2.99% and a further 2% social care precept. The existing profile of adult social care spending does not anticipate the need for a 3% rise in 2018/19. However, council tax options of 3.99% and 4.99% are still being considered.



2.5.3 After 18/19, the MTFP assumes council tax rises of 3.99%. The table below shows the difference between:

- a) the current MTFP - a 4.99% increase in 18/19 followed by 3.99%;
- b) 3.99% increases per annum;
- c) a 2% annual increase for the life of the MTFP; and
- d) a council tax freeze for the life of the MTFP.

Options	Council tax rate 18/19	18/19 council tax revenue £000	Size of gap in 22/23	General Fund balance 22/23
4.99% in 18/19 then 3.99%	£1,624.13	£24.870m	£1.157m	£4.129m
3.99%	£1,608.66	£24.633m	£1.445m	£2.819m
2%	£1,577.88	£24.162m	£4.199m	–£5.042m
Band D – current	£1,546.94	£23.688m	£6.759m	–£12.535m

2.5.4 Members should note that even with Council tax rises of 2% for the next five years, the Council would have no General Fund balances remaining in 22/23 and would not be able to balance the budget unless of course substantial savings were made.

## 2.6 Collection Fund – the estimated balance for 2017/18

2.6.1 The Council, as a billing authority, is required to keep a special fund, known as the Collection Fund. If a surplus or deficit remains in the Collection Fund at the year-end it is subsequently distributed to, or borne by the billing authority (in this situation the Council) and the preceptors (Police and Fire Authorities). Billing authorities are required to estimate the expected Collection Fund balance for the year to 31 March in order that the sum can be taken into account by billing authorities and preceptors in calculating the amounts of Council Tax for the coming year. The difference between the estimate at 15 January, and actual position at 31 March will be taken into account in the following financial year. The estimated financial position on the Collection Fund at 31 March 2018 is:

Estimated Deficit at 31 March 2018	£80,000
<b>Share of Deficit</b>	
Rutland County Council	£70,000
Leicestershire Police Authority	£8,000
Leicestershire Fire Service	£2,000

2.6.2 The Regulations provide for the Council's share of the estimated deficit to be transferred to the General Fund in 18/19.

## 2.7 Reserves – the minimum level of reserves required

2.7.1 Reserves can be held for three main purposes:

- a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing – this forms part of general reserves;
- a contingency to cushion the impact of unexpected events or emergencies – this also forms part of general reserves; and
- a means of building up funds to meet known or predicted liabilities – these are known as earmarked reserves.

2.7.2 The level of reserves is set to take account of:

- strategic, operational and financial risks facing the Council;
- key financial assumptions underpinning the budget; and
- quality of the Council's financial management arrangements.

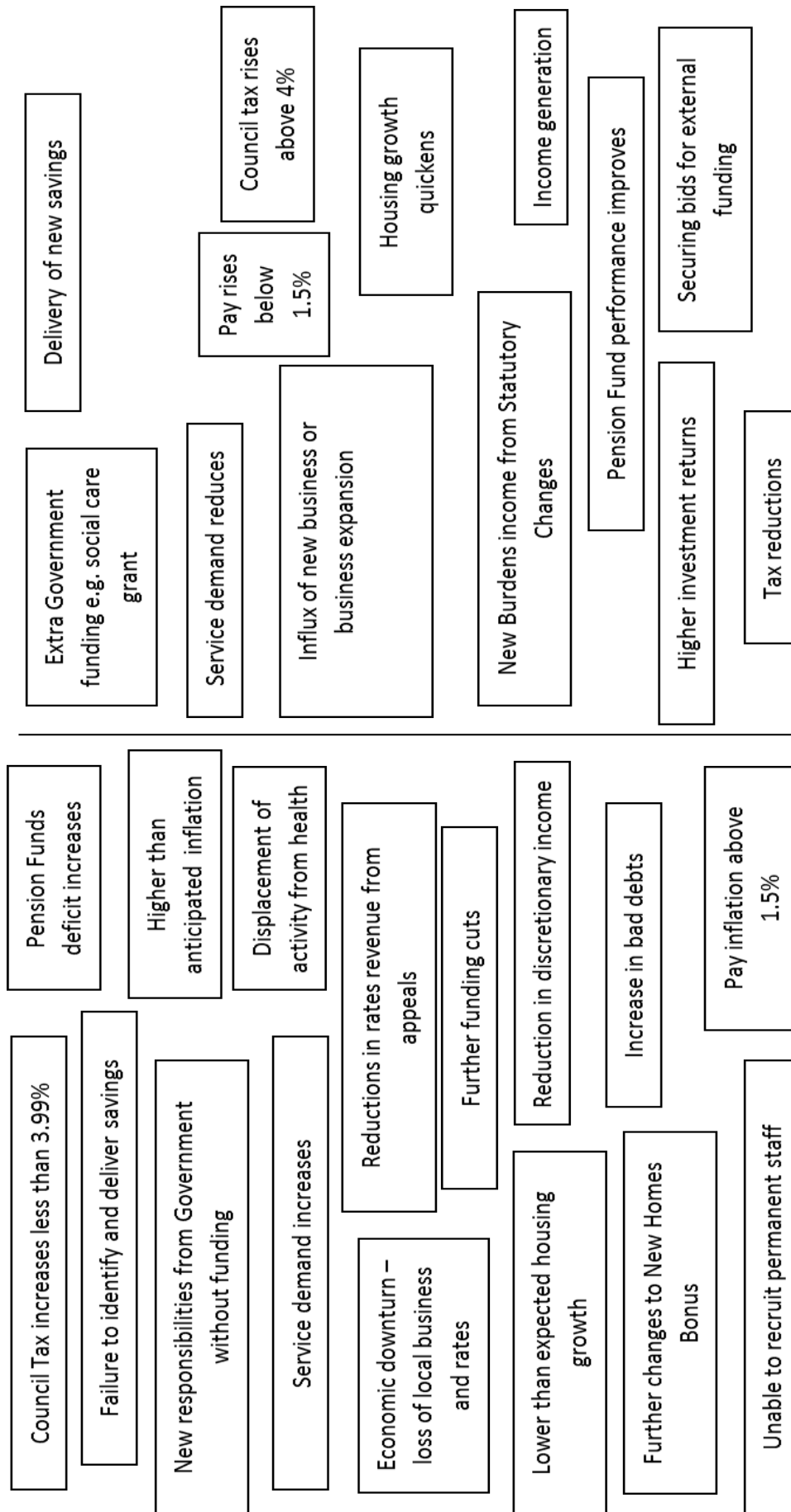
2.7.3 In the current climate, it is essential that the Council maintains General Fund reserves to deal with the unexpected. There are a range of risks that may arise that the reserves are held for in order to maintain the Council's sound financial position. These risks include the following:

<b>Risk factor/issue</b>	<b>Potential impact (in any one year)</b>
Loss of business rates income before Safety Net reached through appeals or economic downturn	£0 - 300k
General service pressures or overspends – 1%	£373k
Grant uncertainty – further reductions in funding – 1% more than anticipated	£40k
Education redundancies no longer paid for through DSG	£0 - £50k
Pay inflation (1% more than budgeted for)	£140k
Decrease in collection rates for council tax – 1%	£240k
Increase in demand led services	£0 - £500k
Failure of key service provider	£0 - £200k
Legislative or policy changes that may or may not be funded	£0 - £200k

- 2.7.4 The Council's minimum reserves target is currently set at £2m which equates to about 5.5% of net spending. Presently, the Council's general fund balances (and useable earmarked reserves) are above the minimum level at c£8.9m. Alongside this balance the Council has c£2.3m in earmarked reserves (detailed in Appendix 8).
- 2.7.5 A review of the reserves position has been undertaken. **It is proposed that the minimum reserve level is maintained at between £2m and £3m** – this level is deemed adequate based on professional judgement and a risk assessment taking into account the following factors:
- a) despite existing savings plans, the Council is still using reserves to balance the budget (Council could fund 4 years of the current deficit) ;
  - b) there are potential cost pressures which are only partly factored into spending plans;
  - c) whilst the Council has some savings targets built into the MTFP and has a very good track record of delivering savings, no savings are guaranteed.

## **2.8 The financial outlook – the overall position**

- 2.8.1 The medium term outlook shows that the deficit continues into 19/20 and beyond.
- 2.8.2 The MTFP presents a position based on various assumptions and estimates about variables that are predominantly outside the control of the Council. The Council's experience is that these can change over time and sometimes quite significantly. The picture below shows how the funding gap might "get worse" or "improve" according to events that could materialise.



### 3 REVENUE BUDGET PROPOSALS

#### 3.1 Overview – the overall revenue budget

3.1.1 The MTFP always includes provisional budgets for future years. The annual detailed budget work (explained in 3.2) updates that budget with latest information as shown in the table below:

		<b>Draft budget 2018/19 £000</b>
3.1.2	People	18,136
3.1.2	Places	12,033
3.1.2	Resources	5,906
<i>A</i>	<i>Sub-Total Directorate budgets</i>	36,075
3.1.3	Pay Inflation contingency	385
3.1.4	Social care contingency	100
<i>B</i>	<i>Sub-Total Contingencies &amp; Corporate Savings</i>	485
	<b>Net cost of services</b>	<b>36,560</b>
3.1.5	Revenue contribution to capital	0
3.1.6	Appropriations	(2,241)
3.1.7	Capital financing costs	1,644
3.1.8	Interest income	(210)
	<i>Sub-Total Capital</i>	(807)
	<b>Total Net Spending</b>	<b>35,753</b>
	<b>Funding</b>	<b>(34,053)</b>
	Use of Govt Grant/Income Received	(303)
	Earmarked Reserves	(562)
	Ringfenced Reserves	(350)
	<i>Sub-Total use of reserves</i>	(1,215)
	<b>Use of General Fund reserves</b>	<b>485</b>

3.1.2 The **Directorate budgets** are detailed by functional areas in Appendices 3 to 5. The budgets include savings and pressures and more detail is given in 3.4 and 3.5 and Appendices 6 and 7. In reviewing the Directorate Budgets, readers can also refer to the functional budget monitoring workbooks available on the website that are available as part of budget monitoring for background information about services. These can be found on the following link:

**[http://www.rutland.gov.uk/council\\_and\\_democracy/council\\_budgets\\_and\\_spending/2017-18\\_budget\\_min.aspx](http://www.rutland.gov.uk/council_and_democracy/council_budgets_and_spending/2017-18_budget_min.aspx)**

3.1.3 The budget includes a small contingency for **pay changes** (adjustment, re-grades, staff opting in to pension fund etc). The pay contingency for 18/19 contains an amount to cover the latest pay offer c2.64% plus 1.5% for future years with a small amount for pay regrades and pension changes.

3.1.4 The budget includes a contingency for £100k for **social care**. This is the same approach as per the prior year.

- 3.1.5 The **appropriations** figure represents adjustments the Council is required to make to its revenue position that are specified by statutory provisions and any other minor adjustments. It includes the reversal of the annual charge for depreciation on the Council's assets which is shown in Directorate budgets.
- 3.1.6 **Capital financing** costs of £1.644m comprise interest costs on loans of £1.033m and Minimum Revenue Provision (MRP) costs of £611k. MRP is a statutory charge to the revenue account which covers the repayment of debt (see 5.2). The MRP charge has reduced from 17/18 as the Council is being asked to revise its policy to repay debt on a straight line basis.
- 3.1.7 **Interest income** reflects interest earned on investments. This is expected to be in line with 17/18.

### 3.2 Budget comparison – the budget compared to prior year

- 3.2.1 For the purposes of this analysis capital costs are excluded. The table below shows the movement of the net cost of services from 17/18 to 18/19 and also shows adjusted budgets for comparative purposes.

Area	Amount £000	Detail
<b>Net cost of services 17/18</b>	<b>36,044</b>	Net cost of services reported at Q1 (147/2017) including inflation contingencies and Corporate Headcount saving
Less: one off items in 2017/18	(1,852)	Budgets funded from earmarked reserves £1,424k and removal of budgets approved for a fixed term £428k.
<b>Original Approved Net Cost of Services 17/18</b>	<b>34,192</b>	<b>As per Budget report (44/2017)</b>
Corporate Headcount Saving	121	In line with the Business Support Review, the Corporate Headcount saving has been delayed until 2019/20.
Pay Contingency	340	The pay contingency includes 2.64% for pay increases and an amount for regrades, ill health retirements etc.
Social Care Contingency	(150)	Social care contingency has been reduced as funding has been incorporated into the Directorate budget
Savings	(806)	Savings identified by Directorates
Pressures	1,013	£1,013k are recurring pressures on the base budget for which £428k is being met from earmarked reserves in

Area	Amount £000	Detail
		the short term and £585k from the General Fund.
Use of ringfenced reserves and grant income	561	£561k of the total pressure equates to additional one off spending at a Directorate level funded by earmarked reserves set aside for specific reasons.
Pay and other inflation	945	1% increase on superannuation; pay regrades, increments and pension auto enrolments and non-pay inflation - typically 2%
Depreciation Adjustment	344	The annual charge for Depreciation has been revised to take into account latest asset values. This is reversed out in Appropriations
<b>Net cost of services 18/19</b>	<b>36,560</b>	
Less: Depreciation	(344)	Depreciation is reversed out in Appropriations – so can be removed for comparative purposes
Less: one off items for 18/19	(561)	One off pressures removed from analysis for comparative purposes
<b>Comparative Net Cost of service 18/19</b>	<b>35,655</b>	<b>Percentage increase on 17/18 original budget is 4.31%</b>

3.2.2 The increase of 4.31% represents c3.7% for pay, superannuation and general inflation and a further net 0.6% for pressures. Details of pressures is given in 3.5 but as per the prior year, the Council continues to experience high demand and therefore costs in children with disabilities, fostering and adoption and SEN transport.

### 3.3 The budget process – the development of the revenue budget

3.3.1 The starting point is the Q1 approved Budget 2017/18 which is updated for any approved changes and adjustments as reported at Q1 financial monitoring. Minor adjustments are made to individual budgets as part of the normal annual budget process. These include changes to:

- employee costs to upgrade for increments or to align budgets to known pay rates of staff in post and corresponding employer National Insurance and Superannuation contributions;

- external funding streams resulting in adjustments to service spending levels;
- reflect use of reserves and external contributions which have been set aside for specific services;
- remove one-off budgets from 2017/18 and to reflect decisions made since the last budget setting relating to virements and budget additions;
- provide for inflation (the percentage applied depends on the type of budget);
- encompass agreed savings – details are provided in Appendix 6;
- meet service specific pressures – details are provided in Appendix 7;
- rebase budgets i.e. transfer costs between budgets without changing the overall budget.

### 3.4 **Savings – what savings are included in the budget?**

3.4.1 The 2018/19 budget includes total savings c£1.283m:

- New savings shown in Directorate budgets of £806k (Appendix 6);
- Savings from changes to the Minimum Revenue Provision policy c£237k;
- Removal of council tax discounts for empty homes c£240k (the additional income is shown in the Council tax line in the MTFP).

### 3.5 **Pressures – what service issues or factors are causing pressures?**

3.5.1 **Service pressures** may arise from increased demand from service users, legislative changes that place additional duties or responsibilities on the Council or from withdrawn funding which means the General Fund has to pay for services previously funded through other income e.g. grant. Budgets have not been increased for 2018/19 for these pressures.

3.5.2 Budget pressures include pressures of £1,013k of which £428k are funded from earmarked reserves so do not represent a pressure on the General Fund.

3.5.3 As per the prior year, the Council continues to experience increased demand and therefore costs in statutory services including children with disabilities and fostering and adoption. In 17/18 the Council increased these budgets for one year only on the basis that it was unclear at that time whether the increase in caseload was temporary or a sustained trend. Experience and further analysis in 17/18 shows that caseload continues to be at the same level and therefore both budgets have been rebased. The Council's budget



is now a combined £870k more than that set in 16/17.

3.5.4 The other key pressures related to SEN transport (meeting the cost of new placement) and the Places structure review. Changes in this area are expected to be cost neutral in due course as the Council endeavours to step up its commercial activities.

3.5.5 The budget also includes two contingencies – one to meet any increase in social care costs of £100k and a pay contingency of £385k to meet the pay award for 2018/19 and any pay regrades in year.

### 3.6 Corporate Plan priorities and targets

3.6.1 The Corporate Plan includes an objective to “ensure that our medium term financial plan is in balance and is based on delivering the best possible value for the Rutland pound”.

3.6.2 The financial targets related to the corporate plan financial objectives are covered below with an update to show how this budget contributes to the overall position.

Corporate plan target	Current position
Agree a savings target programme of between £1.5m and £2m by 31 March 2017 that delivers a reduced financial gap by 2019/20.	Savings were included in the 17/18 budget. The target is represented by the line in the MTFP call “use of General Fund balances”. At the time of budget setting in 17/18, the 19/20 gap was £1.920m. This gap is now estimated at £0.584m
Deliver the annual savings programme, to be reported at the end of each financial year.	Reporting on 17/18 savings target will be included in the outturn report.
Maintain reserve balances above minimum recommended level of £2m across the life of the MTFP	Balances remain above £2m over life of MTFP. Importantly projected balances by 20/21 are greater than those envisaged in the corporate plan MTFP.

### 3.7 Earmarked Reserves – funding expenditure through reserves

3.7.1 Earmarked reserves are used as a means of building up funds to meet known or predicted liabilities. Their establishment and use is subject to Council approval and movements are reported as part of the quarterly financial monitoring reports.

3.7.2 The balances held in Earmarked Reserves at 1st April 2017 and estimated balances as at March 2018 are shown at Appendix 8. The MTFP currently shows net transfers from reserves of £1,215k for 2018/19 which consist of:

Use of Government Grants/Income received in previous years (£303k):

- £23k for Tourism funded by the Tourism reserve (£15k) and S106 monies (£8k);
- £60k from Highways to fund expenditure with s38;
- £36k from Commuted Sum reserves to fund grass cutting;
- £117k Planning Grants reserve to fund expenditure on preparation and delivery and examinations of the Local Plan
- £32k Election Grant to fund an additional post in the elections team;
- £35k of S106 monies (Lands End Way) to support the costs of the Oakham Hopper

Use of Ring Fenced Reserves (£350k):

- £266k to fund public health expenditure;
- £84k from Better Care Fund reserve to support new schemes in the BCF programme

Use of Reserves to support pressures (£562k):

- £413k from Adult Social Care reserve to fund a temporary contracts and procurement post (£36k), web based system maintenance (£9k), additional costs for Learning Disabilities cases transferred from Lincolnshire (£30k), increased costs for Fostering placements (£243k) and Children with Disabilities budget pressure (£95k);
- £150k from the Pressure reserve to fund the removal of the Placement savings budget (£90k) and to support Children with Disabilities budget pressure (£60k);
- £26k transferred to the Invest to Save – the repayment of funds used in 17/18 to support the new Green Waste service;
- £25k from the Welfare reserve to support the Financial crisis fund;

### 3.8 Reserves and Estimates - robustness

3.8.1 Best practice requires me to identify any risks associated with the budget, and section 25 of the Local Government Act 2003 requires me to report on the adequacy of reserves and the robustness of estimates.

3.8.2 In the current climate, it is inevitable that the budget carries significant risk.

In my view, although very difficult, the budget for 2018/19 is achievable subject to the risks and issues described below.

3.8.3 The most substantial risks are in demand led budgets and in particular social care.

3.8.4 In the longer term, the risks to the budget strategy arise from:

- non-identification and delivery of savings;
- unidentified and uncontrollable pressures; and
- loss of future resources, particularly in respect of changes to business rates.

3.8.5 A further risk is economic downturn, nationally or locally and the impact of Brexit. This could result in further significant reductions in funding beyond the 4-year offer, falling business rate income, and increased cost of council tax reductions for tax payers on low incomes. It could also lead to a growing need for Council services and an increase in bad debts.

3.8.6 The budget seeks to manage these risks as follows:

- a £100k contingency has been included in the 2018/19 budget. In addition to managing risk, this provides resource to be diverted should the need arise;
- should the contingency prove insufficient, the Council can call on earmarked reserves;
- a minimum balance of £2m reserves will be maintained.

3.8.7 Subject to the above comments, I believe the Council's general and earmarked reserves to be adequate. I also believe estimates made in preparing the budget are robust based on information available.

### **3.9 Equalities – the impact on particular groups**

3.9.1 In the exercise of its functions, the Council must have due regard to the Council's duty to eliminate discrimination, to advance equality of opportunity for protected groups and to foster good relations between protected groups and others.

3.9.2 The Council has completed EIA screening for all savings proposals and for the proposed tax increase. There are no proposals for decision on specific courses of action that could have an impact on different groups of people and therefore full EIAs are not required.

3.9.3 Some of the analysis relating to the Council tax increase is shown below:

**Proposal – both 3.99% and 4.99% still under consideration. Impact assessment below completed using higher amount**

A Band D Council Tax increase of 4.99%, including Social Care Precept of 2% taking Band D Council Tax from £1,546.94 to £1,624.13 (Rutland County Council only). This proposal is linked to one aspect of local government funding where the Council has some discretion to raise additional funds by increases to Council Tax. However there are Council Tax rules in place that limit the extent of any Council Tax increases before a referendum is required, the limit for 2018/19 is 4.99%.

**Initial impact**

This increase will be applied to all bands of council tax. This will impact on all residents who are eligible to pay Council Tax. The average increase in cost per week on a Band D property is £1.48.

Since Council Tax is applicable to all properties it is not considered that the increase targets any one particular group; rather it is an increase that is applied across the board. At the same time because the increase is applied to all properties it is not possible to exempt any particular groups. By increasing Council tax, the Council is able to prevent further reductions in services to local residents and in so doing continue can mitigate adverse impacts facing individual households.

**Actions take to mitigate impact**

The risk is mitigated through various support offered: Local Council Tax Support, a Discretionary Fund and Advice.

The Council operates a local council tax support scheme which offers up to 75% discount for those on low incomes – those that are eligible for the full discount will see an increase of just 37p per week.

On top of the 75% discount, the Council continues to offer further support to those who can demonstrate financial hardship. It has funds of £25k set aside and is prepared to increase this amount should the need arise.

The Council also provides some budgeting and financial advice and has a contract with Citizens Advice Rutland to provide more specialist support if needed.

The Council will be seeking views on the Council tax increase proposal as part of its budget.

## 4 CAPITAL PROGRAMME

### 4.1 Overall Programme – existing and new projects

4.1.1 The Capital Programme is developed around specific projects. The programme comprises four strands:

- Approved projects: capital projects already approved that will span across more than one financial year (any projects already approved which are not yet completed will continue into 18/19);
- Ring Fenced Grants: These projects will automatically be included in the existing capital programme (e.g. disabled facilities grants);
- Non Ring Fenced Grants: New projects to be approved in the budget or in-year; and
- Funding available but not yet allocated.

4.1.2 The table below is an overview of the position for 18/19. Projects that make up the total £30.938m are listed in Appendix 9.

Capital Programme	Budget Approved to Date	New Capital Projects	Budget 2018/19
	£000	£000	£000
Strategic Aims and Priorities	12,895	3,043	15,938
Commercialisation	200	10,000	10,200
Asset Management Requirements	3,591	1,209	4,800
<b>Total Projects</b>	<b>16,686</b>	<b>14,252</b>	<b>30,938</b>
<b>Financed By</b>			
Grant	(12,953)	(1,948)	(14,901)
Prudential Borrowing	(1,184)	(11,600)	(12,784)
Capital Receipts	(712)	(504)	(1,216)
RCCO	(274)	0	(274)
Oakham North Agreement	(386)	(200)	(586)
S106/CIL	(1,177)	0	(1,177)
<b>Total Funding</b>	<b>(16,686)</b>	<b>(14,252)</b>	<b>(30,938)</b>

### 4.2 Approved projects – approved projects continuing into 2018/19

4.2.1 Some of the capital projects will span across more than one financial year. Any projects already approved which are not yet completed will continue into 2018/19. The estimated spend in 2018/19 will depend primarily on the outturn (the amount spent) for 2017/18.

4.2.2 Digital Rutland – This project delivers superfast fibre broadband throughout the county to support economic growth and provide more affordable high

quality broadband for all. The programme started in 2013/14 and has already achieved circa 94% coverage throughout Rutland. The capital funding requirement for Phase 3 was approved in August 2017 (Report No 140/2017) to maximise the fibre deployment and superfast broadband coverage.

- 4.2.3 Schools Maintenance – A cabinet report was approved in October 2017 (Report No 184/2017) for schools maintenance works expected over the next two years.
- 4.2.4 Oakham Castle Restoration – The restoration of Oakham Castle was completed in October 2016. This was predominantly funded by Heritage Lottery with the remainder funded by revenue contributions and Section 106. The programme will continue over the next couple of year to manage and support the development of the castle.
- 4.2.5 Schools: Increased Capacity – A cabinet report was approved in December 2016 to increase sufficient pupil places in Rutland schools. Since the approval of the report the estimated pupil places required has changed. A review of the capital projects will be completed during the 2018/19 Schools Capacity Return (SCAP).
- 4.2.6 Oakham Town Centre – A cabinet report for the highways capital programme was approved in April 2017 (Report No 6/2017) for the carry forward of £200k to part-fund the Oakham Town Centre works. A further £378k of funding for the detailed design works is expected to be completed in year.
- 4.2.7 Transforming Care Grant - The Leicester, Leicestershire and Rutland (LLR) Transforming Care Partnership, applied for Capital Grant funding from NHS England. The Council has been successful and will use funding for property acquisition which will benefit those with a Learning Disability and/or Autism (Report No 197/2017).

#### **4.3 Approved projects – projects delivered with ring fenced funding**

- 4.3.1 The Council receives Devolved Formula Capital funds which is passported to maintained schools to help them support the capital needs of their assets. Schools will decide what projects to fund.
- 4.3.2 The Council receives Disabled Facilities grant which is part of the Better Care Fund, the full allocation is used to help residents remain in their home and be independent.

#### **4.4 New projects – future projects requiring approval**

- 4.4.1 The capital programme includes funding set aside pending further reports to Cabinet/Council to get formal approval for the use of these funds.
- 4.4.2 Highways – A Cabinet paper will be presented in February 2018 highlighting the proposed capital programme for 2018/19, including a short term plan for future years.

- 4.4.3 Special Educational Needs and Disabilities (SEND) – A paper is expected to go to cabinet in March detailing plans for the new funding.
- 4.4.4 Oakham Enterprise Park (Phase 2) – A Cabinet paper was presented in December detailing the future plans for Oakham Enterprise Park for phase 2 and this will be considered by Council in January.
- 4.4.5 Investments Projects – Due to the reduction in government funding and reduced investment income from traditional Treasury investments, the Council has reinforced the need to make better use of its available assets. The Council’s Capital Investment Strategy and Treasury Management Strategy include a request to approve £10m of funding for investment.
- 4.4.6 Council IT infrastructure – the Council has traditionally funded IT projects from Revenue but recognising the replacement costs associated with IT systems, provision has been set aside in the capital programme. Last year approval was granted for delegated authority to be given to the Director of Resources in consultation with the appropriate Portfolio Holder(s) to allocate £150k and approve individual projects. A top up of the funding is required for 2018/19.
- 4.5 **New projects not included in 2018/19 Budget – potential future projects**
  - 4.5.1 The projects below have not been included in the capital programme, but a report is expected to go to either Cabinet/Council in the near future for formal approval.
  - 4.5.2 Uppingham Library – A cabinet paper will be presented in March identifying options.
  - 4.5.3 Oakham Town Centre – A Cabinet paper will be presented in March highlighting the detailed plans for Oakham Town Centre.
  - 4.5.4 RCC Asset Management – Based on asset surveys a schedule of works for all Council owned assets as well as those assets where the council has a statutory obligation to maintain the assets (e.g. closed church walls) is being developed. A cabinet paper will be submitted once the survey works have been finalised.
  - 4.5.5 Integrated Transport Block – This funding provides support for transport capital improvement schemes. A number of schemes have already been identified, a Cabinet paper will be submitted once the capital schemes have been finalised.

#### 4.6 Unallocated Funding – funding available

4.6.1 Currently the Council is holding capital funds that have not yet been committed to a project. A breakdown of the funds held is shown in the table below

Category	Unallocated Funding	Index	Estimated Closing Balance 31/03/18	Grant Awarded 2018/19	Possible capital funding for 2018/19 Budget	Possible revenue funding for 2018/19 Budget	Estimated Closing Balance 2018/19
			£000	£000	£000	£000	£000
SAP	Devolved Formula Capital	4.3.1	(7)	(18)	18	0	(7)
SAP	Better Care Fund		0	(221)	221	0	0
SAP	Special Funding Provision (SEND)	4.4.3	0	(167)	500	0	333
SAP	Adult Social Care – Misc	4.6.2	(219)	0	0	0	(219)
SAP	Highways – Misc	4.6.2	(78)	0	0	0	(78)
SAP	Misc Grant	4.6.2	(41)	0	0	0	(41)
SAP	Section 106	4.6.3	(2,415)	(470)	0	104	(2,781)
SAP	CIL	4.6.4	(526)	(507)	0	0	(1,033)
AMR	Schools Capital Maintenance	4.6.5	(689)	(130)	0	0	(819)
AMR	Highways Incentive Funding	4.6.6	(4)	(224)	224	0	(4)
AMR	Integrated Transport	4.6.6	(928)	(458)	0	0	(1,386)
AMR	Highways Capital Maintenance	4.6.6	(45)	(1,535)	985	0	(595)
Various	Oakham North Agreement	4.6.7	(2,286)	(551)	200	0	(2,637)
Various	Capital Receipts	4.6.8	(1,347)	(168)	504	0	(1,011)
<b>Estimated Unallocated Funding</b>			<b>(8,584)</b>	<b>(4,449)</b>	<b>2,652</b>	<b>104</b>	<b>(10,278)</b>



- 4.6.2 Misc Grant Funding – Unallocated funding (£338k) representing various balances from historic funding that the council no longer receives. This funding is not ring fenced.
- 4.6.3 Section 106 – Unallocated funding (£2.781m) representing the expected holding balance. Projects will be developed to deal with infrastructure demands from new/existing developments. Expenditure must be spent on the specific details within the individual agreements.
- 4.6.4 CIL - Unallocated funding (£1.033m) represents the expected Community Infrastructure Levy from developers; this will be replacing section 106, with the exception of the Affordable Housing element. This funding must be spent on items contained within the CIL123 infrastructure list.
- 4.6.5 Schools Capital Maintenance – Unallocated funding (£819k) is ring-fenced and should be allocated to schools and children's centres based on the provision of sufficient numbers of school places and surplus place removal, also the repair, improvement and replacement of existing school buildings.
- 4.6.6 Highway Grants – Unallocated funding (£1.985m) this grant is being held to fund future highways projects which is not ring-fenced however, future allocations would be affected if the funding was not spent improving transport infrastructure within the County. The majority of the unallocated highways funding (£1.386m) relates to the integrated transport block which is given to local authorities for small transport improvement schemes.
- 4.6.7 Oakham North Agreement – Unallocated funding (£2.637m) representing the expected holding balance. £551k is due to be received next year. The Council has flexibility on how this funding is used to support the development.
- 4.6.8 Capital Receipts – Unallocated funding (£1.011m) represents the balance of capital receipts held. E.g. Barleythorpe, centre buses sale and the annual payment received from Spires Homes.

## **5 TREASURY MANAGEMENT**

### **5.1 Overview**

- 5.1.1 At the time of approving the budget, the Council will approve the Treasury Management Strategy and Capital Investment Strategy. The implications of these strategies (capital plans, investment returns and borrowing changes) are reflected in the draft budget.

### **5.2 Prudential indicators – indicators to be approved**

- 5.2.1 Local authority capital expenditure is based on a system of self-regulation, based upon a code of practice (the “prudential code”).
- 5.2.2 Council complies with the code of practice, which requires us to agree a set of indicators to demonstrate that any borrowing is affordable, sustainable and prudent. To comply with the code, the Council must approve the indicators at the same time as it agrees the budget. The indicators including the limit on total borrowing are approved through the Treasury Management Strategy, taken separately to this report.

### **5.3 Minimum Revenue provision – method of calculation**

- 5.3.1 By law, the Council is required to charge to its budget each year an amount for the repayment of debt. This is known as “minimum revenue provision” (MRP).
- 5.3.2 CLG Guidance issued requires full Council to approve an MRP Statement in advance of each year. Council will be asked to approve the MRP Statement as part of the Treasury Management Strategy. The Council has proposed changes to its MRP policy this year to make more prudent provision for debt repayment.

## **6 SCHOOL FUNDING**

### **6.1 Overview – How school funding works**

- 6.1.1 Schools are funded from ring fenced grants, the most notable of which is the Dedicated Schools Grant (DSG). This funding cannot be used for any other Council function, and essentially schools operate within their own fund with any under or over expenditure being taken forward into future years.
- 6.1.2 The Government has announced that it is to proceed with the implementation of National Funding Formulae for Schools, High Needs and Central Schools Services blocks starting in 2018/19 (the Early Years block is already allocated via a national formula implemented in 2017/18).
- 6.1.3 There are a number of significant changes to the funding system for this year, as follows:
- Central Schools Services block (CSSB) – Will be introduced in 2018/19 to fund local authorities for the statutory duties that they hold for both maintained schools and academies. The CSSB brings together funding previously allocated through the retained duties element of the Education Services Grant, funding for ongoing central functions such as admissions and national agreed licenses and funding for historic commitments.
  - Baselines have been adjusted to take into account the spending pattern of local authorities for 2017/18. All local authorities were asked to re-submit baseline data based on their current spend plans to allow the Department for Education (DfE) to ensure that national spend on each block reflected existing spend patterns.
  - Within the Schools block, the Government will provide for at least a 0.5% per pupil increase for each school in 2018/19 through the national funding formula. Local authorities' schools block allocations will be calculated by aggregating schools' notional allocations under the national funding formula. These notional allocations will reflect the 0.5% increase.
  - A minimum per pupil funding level for both secondaries and primaries to target the lowest funded schools. The formula will provide local authorities with per pupil funding of at least £4,800 for all secondary schools and at least £3,500 for all primary schools by 2019/20.
  - Whilst local authorities' schools block allocations will be calculated using the new national funding formula, actual allocations to individual schools for the next two years (2018/19 and 2019/20) will be set by the local authority using a local formula (but the local authority could simply use the national formula).
  - Within the high needs block, the Government will provide for at least a 0.5% overall increase in 2018/19 through the high needs national funding formula.
  - The schools block will be ring-fenced for 2018/19, but local authorities will be able to transfer up to 0.5% of their schools block funding out with the agreement of their schools forum. There will be an exceptions process, which will require Secretary of State approval for considering transfers

above 0.5% limit and/or where the Schools Forum is opposed to the transfer. In 2017/18, the schools block for the Council was £22m, therefore, the maximum amount that could be transferred to the high needs block would be in the region of £110k.

- 6.1.4 A local authority must engage in open and transparent consultation with all maintained schools and academies in the area, as well as with its schools forum about any proposed changes to the local funding formula including the method, principles and rules adopted. Whilst consultation must take place, the local authority is responsible for making the final decisions on the formula. In reality, the options are limited.
- 6.1.5 Schools have been protected by a nationally set Minimum Funding Guarantee (MFG) of -1.5% per pupil. From 2018/19, local authorities will have flexibility to set a local MFG between 0.5% and -1.5% per pupil.
- 6.1.6 Schools have reserves they can call on, and the Council will work closely with any maintained school that is experiencing financial difficulty to draw up a recovery plan.

## 6.2 **Allocations – funding received and allocated**

### ***DSG***

- 6.2.1 The Schools Block allocation with figures based on the October 2017 School census has been published by the Department for Education (DfE). Rutland will receive £22.969m, an increase of £0.619m on the 2017/18 funding allocation (equating to a 2.7% increase overall). Individual school allocations would have seen increases of between 0.3% and 2.9%.
- 6.2.2 The High Needs block funding is likely to see Rutland receiving £3.732m which represents an increase of £0.03m on the allocation received in 2017/18 (the minimum 0.5% increase).
- 6.2.3 For Early Years, the new national funding formula for the allocation of funding for 3&4 year olds has already been implemented in 2017/18 and saw the hourly rate paid to settings being reduced from £4.60 to £4.40 per hour. This is likely to reduce further in 2018/19 to an hourly rate of between £4.20 and £4.25 dependent on the final allocation figures.
- 6.2.4 The Central School Services allocation has been calculated to be £0.163m compared to last years budget of £0.166m. This reduction of £3k had been anticipated and included within the MTFP.

### ***Pupil Premium Grant (PPG)***

- 6.2.5 The DfE have announced the level of Pupil Premiums for 2018/19 as follows:
- Primary disadvantaged pupil premium is £1,320 per pupil;
  - Secondary disadvantaged pupil premium is £935 per pupil;
  - Children Looked after pupil premium is expected to increase to £2,300 per pupil (£1,900 last year) as a result of the DfE removing this factor from the School Funding Formula;

- Children no longer looked after due to adoption, special guardianship order etc is £2,300 per pupil; and
- Service children pupil premium is £300 per pupil.

***Universal Infant Free School Meals (UFSM)***

6.2.6 From September 2014 every infant (key stage1) pupil is entitled to a free school meal. This is funded by an additional specific grant amounting to £2.30 per pupil. The funding for 2018/19 is yet to be announced.

**A large print version of this document is available  
on request**



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Appendix 2A - 4.99% tax rise in 18/19							
Ref		2017/18 Q2 Forecast £	2018/19 Proposed £	2019/20 Proposed £	2020/21 Proposed £	2021/22 Proposed £	2022/23 Proposed £
1,2,18	People	17,956,000	18,135,900	17,811,800	18,118,700	18,528,600	18,961,600
1,2	Places	12,166,000	12,033,100	12,083,600	12,361,200	12,635,100	12,909,900
1,2,3	Resources	5,859,000	5,906,400	6,030,900	6,112,400	6,217,400	6,326,700
4	Pay Inflation Contingency	0	384,400	777,700	1,007,100	1,244,200	1,489,300
	Other	500,000	100,000	(21,000)	(21,000)	(21,000)	(21,000)
	Planning - One Off Payment	500,000	0	0	0	0	0
5	Adult Social Care Contingency	0	100,000	100,000	100,000	100,000	100,000
	Corporate Headcount Saving	0	0	(121,000)	(121,000)	(121,000)	(121,000)
	<b>Net Cost of Services</b>	<b>36,481,000</b>	<b>36,559,800</b>	<b>36,683,000</b>	<b>37,578,400</b>	<b>38,604,300</b>	<b>39,666,500</b>
21	Capital met from Direct Revenue	0	0	0	0	0	0
8	Appropriations	(1,897,000)	(2,241,000)	(2,241,000)	(2,241,000)	(2,241,000)	(2,241,000)
6	Capital Financing	1,930,365	1,644,144	1,643,227	1,641,577	1,661,869	1,661,869
7	Interest Receivable	(220,000)	(210,000)	(170,000)	(155,000)	(155,000)	(155,000)
	<b>Net spending</b>	<b>36,294,365</b>	<b>35,752,944</b>	<b>35,915,227</b>	<b>36,823,977</b>	<b>37,870,169</b>	<b>38,932,369</b>
	Resources						
14, 15	Other income	(467,328)	(308,192)	(329,482)	(110,128)	(110,128)	(110,128)
15	Other Income	(256,900)	(144,796)	(121,276)	(36,000)	(36,000)	(36,000)
13	New Homes Bonus	(1,214,332)	(1,231,222)	(1,238,830)	(992,226)	(893,108)	(752,996)
17	Better Care Fund	(2,578,400)	(2,306,000)	(2,214,800)	(2,138,100)	(2,138,100)	(2,138,100)
14	Social Care In Prisons	(74,128)	(74,128)	(74,128)	(74,128)	(74,128)	(74,128)
16	Rural Delivery Grant	(680,891)	(680,891)	(680,891)	(680,891)	(680,891)	(680,891)
23	Transition Grant	(336,573)	0	0	0	0	0
	Adult Social Care Support Grant	(136,300)	0	0	0	0	0
9	Revenue Support Grant	(888,716)	0	958,318	1,109,262	1,229,566	1,303,196
10	Retained Business Rates Funding	(4,785,764)	(4,963,252)	(5,139,043)	(4,955,581)	(5,041,794)	(5,126,352)
	<b>Government funding subtotal</b>	<b>(10,952,004)</b>	<b>(9,489,557)</b>	<b>(8,644,728)</b>	<b>(7,767,664)</b>	<b>(7,634,455)</b>	<b>(7,505,271)</b>
11,12	Council Tax/Social care precept	(23,242,155)	(24,870,222)	(26,168,275)	(27,462,455)	(28,803,675)	(30,194,909)
20	Collection fund surplus	(170,000)	70,000	0	0	0	0
	<b>Total available Resources</b>	<b>(34,364,159)</b>	<b>(34,289,780)</b>	<b>(34,813,003)</b>	<b>(35,230,119)</b>	<b>(36,438,130)</b>	<b>(37,700,181)</b>
	Use of Govt grant/Income Received	(238,000)	(302,600)	(175,600)	(133,600)	(96,000)	(36,000)
19	Earmarked Reserve	(996,000)	(562,300)	(306,900)	(11,600)	(38,600)	(38,600)
	Ringfenced reserves	73,000	(350,400)	(35,000)	0	0	0
22	<b>Use of General Fund Balances</b>	<b>769,206</b>	<b>247,864</b>	<b>584,724</b>	<b>1,448,658</b>	<b>1,297,439</b>	<b>1,157,588</b>
	Balance brought forward	(9,634,546)	(8,865,340)	(8,617,476)	(8,032,752)	(6,584,094)	(5,286,654)
	<b>Transfer of Fund to Earmarked Reserves</b>						
	<b>Balance carried forward</b>	<b>(8,865,340)</b>	<b>(8,617,476)</b>	<b>(8,032,752)</b>	<b>(6,584,094)</b>	<b>(5,286,654)</b>	<b>(4,129,066)</b>

Note: The use of set aside reserves has been re-presented to show how these funds are used. Grants and other income are often received in advance and then held until used. Ring fenced funds can only be spent on specific purposes and are also held until used. Spending is therefore increased in years these funds are used. Other reserves comprise amounts set aside by Council or previous year underspends



<b>Appendix 2B - 3.99% tax rise in 18/19</b>							
<b>Ref</b>		2017/18 Q2 Forecast £	2018/19 Proposed £	2019/20 Proposed £	2020/21 Proposed £	2021/22 Proposed £	2022/23 Proposed £
1,2,18	People	17,956,000	18,135,900	17,811,800	18,118,700	18,528,600	18,961,600
1,2	Places	12,166,000	12,033,100	12,083,600	12,361,200	12,635,100	12,909,900
1,2,3	Resources	5,859,000	5,906,400	6,030,900	6,112,400	6,217,400	6,326,700
4	Pay Inflation Contingency	0	384,400	777,700	1,007,100	1,244,200	1,489,300
	Other	500,000	100,000	(21,000)	(21,000)	(21,000)	(21,000)
	Planning - One Off Payment	500,000	0	0	0	0	0
5	Adult Social Care Contingency	0	100,000	100,000	100,000	100,000	100,000
	Corporate Headcount Saving	0	0	(121,000)	(121,000)	(121,000)	(121,000)
	<b>Net Cost of Services</b>	<b>36,481,000</b>	<b>36,559,800</b>	<b>36,683,000</b>	<b>37,578,400</b>	<b>38,604,300</b>	<b>39,666,500</b>
21	Capital met from Direct Revenue	0	0	0	0	0	0
8	Appropriations	(1,897,000)	(2,241,000)	(2,241,000)	(2,241,000)	(2,241,000)	(2,241,000)
6	Capital Financing	1,930,365	1,644,144	1,643,227	1,641,577	1,661,869	1,661,869
7	Interest Receivable	(220,000)	(210,000)	(170,000)	(155,000)	(155,000)	(155,000)
	<b>Net spending</b>	<b>36,294,365</b>	<b>35,752,944</b>	<b>35,915,227</b>	<b>36,823,977</b>	<b>37,870,169</b>	<b>38,932,369</b>
	Resources						
14, 15	Other income	(467,328)	(308,192)	(329,482)	(110,128)	(110,128)	(110,128)
15	Other Income	(256,900)	(144,796)	(121,276)	(36,000)	(36,000)	(36,000)
13	New Homes Bonus	(1,214,332)	(1,231,222)	(1,238,830)	(992,226)	(893,108)	(752,996)
17	Better Care Fund	(2,578,400)	(2,306,000)	(2,214,800)	(2,138,100)	(2,138,100)	(2,138,100)
14	Social Care In Prisons	(74,128)	(74,128)	(74,128)	(74,128)	(74,128)	(74,128)
16	Rural Delivery Grant	(680,891)	(680,891)	(680,891)	(680,891)	(680,891)	(680,891)
23	Transition Grant	(336,573)	0	0	0	0	0
	Adult Social Care Support Grant	(136,300)	0	0	0	0	0
9	Revenue Support Grant	(888,716)	0	958,318	1,109,262	1,229,566	1,303,196
10	Retained Business Rates Funding	(4,785,764)	(4,963,252)	(5,139,043)	(4,955,581)	(5,041,794)	(5,126,352)
	<b>Government funding subtotal</b>	<b>(10,952,004)</b>	<b>(9,489,557)</b>	<b>(8,644,728)</b>	<b>(7,767,664)</b>	<b>(7,634,455)</b>	<b>(7,505,271)</b>
11,12	Council Tax/Social care precept	(23,242,155)	(24,633,341)	(25,919,030)	(27,200,883)	(28,529,328)	(29,907,311)
20	Collection fund surplus	(170,000)	70,000	0	0	0	0
	<b>Total available Resources</b>	<b>(34,364,159)</b>	<b>(34,052,898)</b>	<b>(34,563,758)</b>	<b>(34,968,547)</b>	<b>(36,163,783)</b>	<b>(37,412,583)</b>
	Use of Govt grant/Income Received	(238,000)	(302,600)	(175,600)	(133,600)	(96,000)	(36,000)
19	Earmarked Reserve	(996,000)	(562,300)	(306,900)	(11,600)	(38,600)	(38,600)
	Ringfenced reserves	73,000	(350,400)	(35,000)	0	0	0
22	<b>Use of General Fund Balances</b>	<b>769,206</b>	<b>484,746</b>	<b>833,969</b>	<b>1,710,230</b>	<b>1,571,786</b>	<b>1,445,186</b>
	Balance brought forward	(9,634,546)	(8,865,340)	(8,380,594)	(7,546,625)	(5,836,394)	(4,264,608)
	<b>Transfer of Fund to Earmarked Reserves</b>						
	<b>Balance carried forward</b>	<b>(8,865,340)</b>	<b>(8,380,594)</b>	<b>(7,546,625)</b>	<b>(5,836,394)</b>	<b>(4,264,608)</b>	<b>(2,819,422)</b>

Note: The use of set aside reserves has been re-presented to show how these funds are used. Grants and other income are often received in advance and then held until used. Ring fenced funds can only be spent on specific purposes and are also held until used. Spending is therefore increased in years these funds are used. Other reserves comprise amounts set aside by Council or previous year underspends



## The MTFP assumptions

The MTFP shows spending plans and funding position for the next 4 years.

Ref	Expenditure /Funding	Assumptions/Commentary
1	Directorate Costs	<p>Directorate costs assume prior year as a starting point and build in inflation and any changes to National Insurance contributions.</p> <p>Inflation is built into the MTFP to cover potential cost increases. The level of inflation ranges from 5% for fuel (gas, electric etc.), 2% for general inflation (supplies and services) and specific % for agreed contracts.</p>
2	Pension Contributions	The Triannual review of the Local Government Pension Scheme (LGPS) has been completed and the contribution rate will increase by 1% per annum for the next three years. The following rates are built in to the MTFP 22.7% (18/19), 23.7% (19/20) 24.7% (20/21) and 25.7% (21/22).
3	Apprenticeship Levy	As part of the Comprehensive Spending Review (CSR) the government announce the introduction of the apprenticeship levy at % of the total pay budget. An appropriate amount, £54k, has been built into the MTFP from 17/18 and beyond.
4	Pay Inflation Contingency	Council assumes pay inflation will be 1.5% pa from 20/21. The contingency for 18/19 and 19/20 reflects the latest pay offer of 2.64%.
5	Adult Social Care Contingency	This is set aside to cover demographic and demand pressures on Adult and Social Care. Rather than increase individual budgets the Council will hold a contingency and allocate it when it knows where the demand pressure is e.g. home care, residential care etc
6	Capital Financing	<p>The capital financing charges are made up of 2 amounts;</p> <ul style="list-style-type: none"> <li>• Interest Payable - this is fixed over the life of the MTFP at c£1m per annum. This is all payable to the Public Works Loan Board (PWLb)</li> <li>• Minimum Revenue Provision (MRP) - An annual provision that the Council is statutorily required to set aside and charge to the Revenue Account for the repayment of debt associated with expenditure incurred on capital assets. It is assumed that MRP will be charged on an equal instalment basis from 18/19.</li> </ul>
7	Interest	This represents the amount the Council expects to earn from investing cash balances held.
8	Appropriations	Directorate budgets include the costs of depreciation to show the full cost of services. This depreciation is removed for the purposes of setting council tax.

Ref	Expenditure /Funding	Assumptions/Commentary
9	RSG	The MTFP assumes that RSG reduces to £0 by 2019/20, is - £958k in 19/20 and then increases further by c£120k pa.
10	Business rates	The amount to be retained under "Business Rates Retention" (BRR) scheme has been updated in line with the current year forecast and the likely business rates reset in 20/21 which will result in the Council paying a bigger tariff from its share of rates.  The potential loss of income through appeals remains a risk and could have a significant impact on business rates revenue.
11	Social Care Precept	The MTFP contains an additional social care precept on council tax built in at 2% to deal with the rising costs of social care costs.
12	Council Tax	Tax rises built in at 4.99% in 18/19 and 3.99% thereafter. The tax base continues to increase with housing growth and over the next 4 years it is assumed that the number of Band D equivalentents will increase by c134 pa. An increase in local council tax support claims could dampen this growth.
13	New Homes Bonus	The MTFP uses projections from Planning on new homes.  The MTFP assumes NHB payments will be received for 4 years and that there will be no further modifications to the scheme.
14	Social Care in prisons	The only Care Act funding not part of RSG is the funding for social care in prisons which is funded by a Department of Health grant.
15	Other Income	The other income includes miscellaneous grants.
16	Rural Delivery Grant	The MTFP builds in grant as per the Government 4-year offer amended in the 18/19 settlement.
17	Better Care Fund	The Better Care Fund (BCF) allocations are built in based on allocations announced in 2017/18.
18	Ring Fenced Grants	These grants are included within cost centres and not shown with other funding streams. The biggest ring fenced grant is for Public Health.
19	Earmarked Reserves	The Council earmarked reserves set aside for specific purposes. Where these are planned to be used the spending has been included within the relevant Directorate costs and the total funding used is shown as a Transfer from earmarked reserves in the MTFP.
20	Collection Fund Surplus	The Collection Fund is the collective name for the financial management of the collection of Business Rates and Council Tax.  If a surplus or deficit remains in the Collection Fund at the year-end it is subsequently distributed to, or borne by the billing

Ref	Expenditure /Funding	Assumptions/Commentary
		authority (in this situation the Council) and the preceptors (Police and Fire Authorities). Billing authorities are required to estimate the expected Collection Fund balance for the year to 31 March in order that the sum can be taken into account by billing authorities and preceptors in calculating the amounts of Council Tax for the coming year. The difference between the estimate at 15 January, and actual position at 31 March will be taken into account in the following financial year.
21	Capital met from Direct Revenue	This represents the amount of revenue expenditure that is funding capital projects
22	General Fund	If the Council is spending more than the resources available, the balance is funded from General Fund balances. These balances have a recommended minimum level of £2m.

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## Appendix 3.1: Peoples Directorate Budget 2018/19

This Appendix gives the detailed movement in cost centre budgets from the Approved 2017/18 Budget at Q1 to the proposed budget for 2018/19.

The reversal of one off entries represents the removal of budgets such as one off transfers from earmarked reserves and budget carry forwards approved for 2017/18 but not required within the 2018/19 budget. Transfers are where functions have moved from one directorate to another since Q1 such as the Housing and Crime Prevention service and also includes the realignment of budgets between functions within the Directorate, and Adjustments are other movements in budgets such as an adjustment to the depreciation charge and for staff joining the superannuation scheme.

The Savings and Pressures columns agree to the relevant columns within the Savings and Pressures summary (see appendix 6 & 7)

Use of Grant Income and Ringfenced funding shows where budgets have been temporarily increased by utilising one off grant funding or previously unspent ringfenced funding such as Public Health and Better Care Fund

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
	<b>Directorate Management Costs</b>								
RC5324	Directorate	690,100	-300	0	5,000	0	13,100	707,900	17,800
RC5424	Operational Team Managers	747,200	-1,900	0	0	0	12,400	757,700	10,500
RC4501	ASC New Burdens	136,300	-136,300	0	0	0	0	0	-136,300
	<b>Directorate Management Costs</b>	<b>1,573,600</b>	<b>-138,500</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>25,500</b>	<b>1,465,600</b>	<b>-108,000</b>
	<b>Business Intelligence</b>								
RC5403	Business Intelligence Team	126,700	10,600	0	0	0	2,000	139,300	12,600
	<b>Business Intelligence</b>	<b>126,700</b>	<b>10,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>139,300</b>	<b>12,600</b>
	<b>Crime Prevention</b>								
RC4112	Crime and Disorder	68,500	82,300	0	0	0	1,100	151,900	83,400
RC4115	CCTV	14,200	14,500	0	0	0	300	29,000	14,800
RC4231	Youth Offending Service	74,300	0	0	0	0	1,500	75,800	1,500
	<b>Crime Prevention</b>	<b>157,000</b>	<b>96,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900</b>	<b>256,700</b>	<b>99,700</b>
	<b>Savings</b>								
RC3901	In year budget reductions	-150,000	60,000	0	90,000	0	0	0	150,000
	<b>Savings</b>	<b>-150,000</b>	<b>60,000</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
	<b>Public Health</b>								
RC4570	Public Health Department	-1,167,700	19,700	0	0	35,000	0	-1,113,000	54,700
RC4571	Sexual Health	218,200	0	0	0	0	0	218,200	0
RC4572	Health Check Programme	38,000	0	0	0	0	0	38,000	0
RC4574	Obesity Programme	5,600	-700	0	0	0	0	4,900	-700





Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
RC4295	Direct Payments - Mental Health	19,000	-900	0	0	0	2,900	21,000	2,000
RC4296	Direct Payments - Older People	247,000	-24,000	0	0	0	37,100	260,100	13,100
RC4297	Direct Payments - Physical Disabilities	275,000	-66,000	0	0	0	41,300	250,300	-24,700
RC4298	Direct Payments - Learning Disabilities	240,000	-26,000	0	0	0	36,000	250,000	10,000
RC4299	Direct Payments Income	-115,000	1,000	0	0	0	0	-114,000	1,000
	<b>ASC Support and Review - Direct Payments</b>	<b>666,000</b>	<b>-115,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>117,300</b>	<b>667,400</b>	<b>1,400</b>
	<b>ASC Support and Review - Homecare</b>								
RC4286	Homecare - Mental Health	20,200	-4,000	0	0	0	400	16,600	-3,600
RC4287	Homecare - Older People	888,800	244,800	0	0	0	17,600	1,151,200	262,400
RC4288	Homecare - Physical Disabilities	419,200	1,000	0	0	0	8,300	428,500	9,300
RC4289	Homecare - Learning Disabilities	542,800	-111,800	0	0	0	5,500	436,500	-106,300
RC4290	Homecare - Income from Health	-220,000	-10,000	0	0	0	0	-230,000	-10,000
RC4553	Fairer Charging Income	-265,000	-10,000	0	0	0	0	-275,000	-10,000
	<b>ASC Support and Review - Homecare</b>	<b>1,386,000</b>	<b>110,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,800</b>	<b>1,527,800</b>	<b>141,800</b>
	<b>ASC Support and Review - Other</b>								
RC4262	Disabilities Contracts	17,000	-1,300	0	0	0	300	16,000	-1,000
RC4495	DOLS & AMHP / MH	241,200	9,000	0	0	0	4,800	255,000	13,800
RC4107	Support and Review - Capital Charges	3,800	-3,800	0	0	0	0	0	-3,800
RC5431	Transitions	5,000	0	0	0	0	100	5,100	100
RC4506	HSC Protocol	17,500	0	0	0	0	0	17,500	0
	<b>ASC Support and Review - Other</b>	<b>284,500</b>	<b>3,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,200</b>	<b>293,600</b>	<b>9,100</b>
	<b>ASC Support and Review - Residential and Nursing</b>								
RC4259	Residential - Older People	2,545,200	-53,600	0	0	0	50,400	2,542,000	-3,200
RC4260	Residential - Learning Disabilities	1,560,500	-81,400	-100,000	0	0	30,900	1,410,000	-150,500
RC4280	Residential Income	-1,435,000	-65,000	0	0	0	0	-1,500,000	-65,000
RC4370	Residential - Physical Disabilities	82,800	-14,500	0	0	0	1,700	70,000	-12,800
RC4490	Residential - Mental Health	118,200	-10,000	0	0	0	2,300	110,500	-7,700
	<b>ASC Support and Review - Residential and Nursing</b>	<b>2,871,700</b>	<b>-224,500</b>	<b>-100,000</b>	<b>0</b>	<b>0</b>	<b>85,300</b>	<b>2,632,500</b>	<b>-239,200</b>
	<b>ASC Support and Review - Staffing</b>								
RC5856	Support and Review - Staffing	543,700	10,400	0	0	0	8,900	563,000	19,300
	<b>ASC Support and Review - Staffing</b>	<b>543,700</b>	<b>10,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,900</b>	<b>563,000</b>	<b>19,300</b>
	<b>Hospital and Reablement</b>								
RC4421	H&R - OT's, Aids & Eequipment	144,000	-10,300	0	0	0	4,200	137,900	-6,100
RC4551	Hospital & Reablement - Staffing	352,900	41,800	0	0	0	13,300	408,000	55,100
	<b>Hospital and Reablement</b>	<b>496,900</b>	<b>31,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,500</b>	<b>545,900</b>	<b>49,000</b>



Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
	<b>Safeguarding</b>								
RC4560	Safeguarding Boards	209,700	-85,200	0	0	0	2,100	126,600	-83,100
RC4270	Safeguarding QA	65,000	0	0	0	0	1,300	66,300	1,300
	<b>Safeguarding</b>	<b>274,700</b>	<b>-85,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400</b>	<b>192,900</b>	<b>-81,800</b>
	<b>CSC Referral, Assessment and Intervention Service</b>								
RC5719	Duty Desk for Childrens Referrals	247,600	-11,400	0	0	0	4,200	240,400	-7,200
RC5851	Duty S17	7,400	0	0	0	0	100	7,500	100
	<b>CSC Referral, Assessment and Intervention Service</b>	<b>255,000</b>	<b>-11,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,300</b>	<b>247,900</b>	<b>-7,100</b>
	<b>CSC Permanency and Protection Service</b>								
RC4220	Family Support Services	25,200	0	0	0	0	400	25,600	400
RC4210	Children Looked After	50,400	0	0	0	0	1,000	51,400	1,000
RC4215	Children's Social Care Staffing	453,700	-64,700	0	0	0	7,300	396,300	-57,400
RC4252	UASC Over 16	0	0	0	0	0	0	0	0
RC5283	UASC Under 16	0	0	0	0	0	0	0	0
	<b>CSC Permanency and Protection Service</b>	<b>529,300</b>	<b>-64,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,700</b>	<b>473,300</b>	<b>-56,000</b>
	<b>CSC Fostering, Adoption and Care Leaver Service</b>								
RC4211	Placements	996,200	-36,400	0	323,700	0	18,000	1,301,500	305,300
RC4213	Adoption	120,500	-51,100	0	0	0	2,100	71,500	-49,000
RC4225	Family Support Staffing	221,100	47,300	0	0	0	3,600	272,000	50,900
RC4201	Care Leavers (Section 24 Payments)	62,700	0	0	0	0	1,200	63,900	1,200
RC4202	CAMHS	10,600	0	0	0	0	200	10,800	200
	<b>CSC Fostering, Adoption and Care Leaver Service</b>	<b>1,411,100</b>	<b>-40,200</b>	<b>0</b>	<b>323,700</b>	<b>0</b>	<b>25,100</b>	<b>1,719,700</b>	<b>308,600</b>
	<b>Early Intervention - Targeted Intervention</b>								
RC4207	Children with Disabilities (CWD)	414,300	28,000	0	198,700	0	16,100	657,100	242,800
RC4208	Aiming High	201,500	4,600	0	0	0	3,500	209,600	8,100
RC5240	Changing Lives	0	0	0	0	0	0	0	0
RC5371	Childrens Centre - Revenue	339,000	-21,800	0	0	0	5,500	322,700	-16,300
RC5296	Targeted Intervention Service	195,100	-32,800	0	0	0	2,800	165,100	-30,000
	<b>Early Intervention - Targeted Intervention</b>	<b>1,149,900</b>	<b>-22,000</b>	<b>0</b>	<b>198,700</b>	<b>0</b>	<b>27,900</b>	<b>1,354,500</b>	<b>204,600</b>
	<b>Early Intervention - SEND &amp; Inclusion</b>								
RC4265	SEN Staffing	271,300	-52,900	0	0	0	7,200	225,600	-45,700
RC5352	Early Senco (0-3yrs support)	13,200	0	0	0	0	300	13,500	300
	<b>Early Intervention - SEND &amp; Inclusion</b>	<b>284,500</b>	<b>-52,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>239,100</b>	<b>-45,400</b>
	<b>Early Intervention - Universal and Partnership</b>								
RC5291	Play For All	4,300	0	0	0	0	0	4,300	0

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
RC5268	Early Intervention Team Staffing	399,100	-28,600	0	0	0	6,900	377,400	-21,700
RC5280	Rutland Youth Council	6,100	0	0	0	0	0	6,100	0
	<b>Early Intervention - Universal and Partnership</b>	<b>409,500</b>	<b>-28,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,900</b>	<b>387,800</b>	<b>-21,700</b>
	<b>Schools and Early Years</b>								
RC5000	Primary Schools	189,300	32,200	0	0	0	0	221,500	32,200
RC5242	Personal Education Allowance for LAC	16,000	0	0	0	0	300	16,300	300
RC5438	UIFSM (free school meals)	0	0	0	0	0	0	0	0
RC5297	Rural Fund	45,200	-45,200	0	0	0	0	0	-45,200
RC5325	Governor Training	3,400	0	0	0	0	100	3,500	100
RC5336	School Officer	108,400	-400	0	0	0	2,100	110,100	1,700
RC5360	School Improvement Consultancy	126,200	-71,000	0	0	0	1,100	56,300	-69,900
RC5395	Early Years Training	70,400	-21,000	0	0	0	1,000	50,400	-20,000
	<b>Schools and Early Years</b>	<b>558,900</b>	<b>-105,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>458,100</b>	<b>-100,800</b>
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>								
RC5129	Community Learning	49,800	0	0	0	0	0	49,800	0
RC1013	New Apprenticeships	0	0	0	0	0	0	0	0
RC202	Post Oct 2014 Rutland Adult Skills Budget	-49,800	0	0	0	0	0	-49,800	0
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>17,752,000</b>	<b>-991,600</b>	<b>-100,000</b>	<b>617,400</b>	<b>414,600</b>	<b>443,500</b>	<b>18,135,900</b>	<b>383,900</b>

Appendix 3.2: Peoples Directorate Budget 2018/19

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Directorate Management Costs</b>													
RC5324	Directorate	784,000	21,300	0	4,100	9,900	5,800	0	-116,200	0	708,900	-1,000	0	707,900
RC5424	Operational Team Managers	754,800	300	0	2,600	0	0	0	0	0	757,700	0	0	757,700
RC4501	ASC New Burdens	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Directorate Management Costs</b>	<b>1,538,800</b>	<b>21,600</b>	<b>0</b>	<b>6,700</b>	<b>9,900</b>	<b>5,800</b>	<b>0</b>	<b>-116,200</b>	<b>0</b>	<b>1,466,600</b>	<b>-1,000</b>	<b>0</b>	<b>1,465,600</b>
	<b>Business Intelligence</b>													
RC5403	Business Intelligence Team	135,800	0	0	0	3,500	0	0	0	0	139,300	0	0	139,300
	<b>Business Intelligence</b>	<b>135,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>139,300</b>	<b>0</b>	<b>0</b>	<b>139,300</b>
	<b>Crime Prevention</b>													
RC4112	Crime and Disorder	82,300	0	0	0	8,600	61,000	0	0	0	151,900	0	0	151,900
RC4115	CCTV	0	0	1,300	0	11,000	4,000	0	0	14,500	30,800	-1,800	0	29,000
RC4231	Youth Offending Service	0	0	0	0	0	75,800	0	0	0	75,800	0	0	75,800
	<b>Crime Prevention</b>	<b>82,300</b>	<b>0</b>	<b>1,300</b>	<b>0</b>	<b>19,600</b>	<b>140,800</b>	<b>0</b>	<b>0</b>	<b>14,500</b>	<b>258,500</b>	<b>-1,800</b>	<b>0</b>	<b>256,700</b>
	<b>Savings</b>													
RC3901	In year budget reductions	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Public Health</b>													
RC4570	Public Health Department	0	0	0	0	1,500	151,500	0	25,000	0	178,000	0	-1,291,000	-1,113,000
RC4571	Sexual Health	0	0	0	0	0	218,200	0	0	0	218,200	0	0	218,200
RC4572	Health Check Programme	0	0	0	0	0	38,000	0	0	0	38,000	0	0	38,000
RC4574	Obesity Programme	0	0	0	0	0	4,900	0	0	0	4,900	0	0	4,900
RC4575	Physical Activity	0	0	0	0	0	0	0	127,100	0	127,100	0	0	127,100
RC4576	Substance Misuse	0	0	0	0	0	100,000	0	0	0	100,000	0	0	100,000
RC4577	Smoking & Tobacco	0	0	0	0	0	0	0	50,000	0	50,000	0	0	50,000
RC4578	Childrens Public Health	0	0	0	0	0	0	0	32,000	0	32,000	0	0	32,000
RC4579	Other Public Health Services	0	0	0	0	0	210,000	0	86,200	0	296,200	0	0	296,200
RC4580	Public Health Commissioning 0-19	0	0	0	0	0	500,000	0	13,000	0	513,000	0	0	513,000
	<b>Public Health</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>1,222,600</b>	<b>0</b>	<b>333,300</b>	<b>0</b>	<b>1,557,400</b>	<b>0</b>	<b>-1,291,000</b>	<b>266,400</b>
	<b>BCF Enablers</b>													
RC4504	BCF: Programme Support	82,000	0	0	0	10,000	14,000	0	0	0	106,000	0	0	106,000
	<b>BCF Enablers</b>	<b>82,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>106,000</b>	<b>0</b>	<b>0</b>	<b>106,000</b>
	<b>BCF Unified Prevention</b>													
RC4502	BCF: Community Prevention	0	0	0	0	0	0	0	147,000	0	147,000	0	0	147,000
RC4514	BCF: Coordination & Communication	0	0	0	0	2,000	0	0	0	0	2,000	0	0	2,000
RC4489	BCF: Life Planning	51,500	0	0	0	22,000	6,500	0	0	0	80,000	0	0	80,000
RC1011	BCF: Vulnerable Adult Risk Management	77,000	0	0	0	0	0	0	0	0	77,000	0	0	77,000
RC1012	BCF: Wellbeing Advisors	0	0	0	0	0	29,000	0	0	0	29,000	0	0	29,000
	<b>BCF Unified Prevention</b>	<b>128,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,000</b>	<b>35,500</b>	<b>0</b>	<b>147,000</b>	<b>0</b>	<b>335,000</b>	<b>0</b>	<b>0</b>	<b>335,000</b>
	<b>BCF Holistic Management of Health &amp; Wellbeing</b>													
RC1010	BCF: Self Care - Care Planning	0	0	0	0	44,000	0	0	0	0	44,000	0	0	44,000
RC4510	BCF: Integrated Community Care	52,100	0	0	3,000	67,900	420,000	0	0	0	543,000	0	0	543,000
RC5609	BCF: Integrated Case Management	33,000	0	0	0	8,000	0	0	0	0	41,000	0	0	41,000
RC4515	BCF: Innovation Fund	0	0	0	0	9,000	0	0	0	0	9,000	0	0	9,000
RC1006	BCF: Community Whole Care Model	0	0	0	0	0	15,000	0	0	0	15,000	0	0	15,000
RC1007	BCF: Self Care - Enhanced Personalisation	0	0	0	0	0	0	0	0	0	0	0	0	0
RC4511	BCF: Care Act Carers	0	0	0	0	0	0	0	87,000	0	87,000	0	0	87,000
RC4498	BCF: Dementia Services	50,000	0	0	0	0	2,000	0	50,000	0	102,000	0	0	102,000
RC4509	BCF: Assistive Technology	0	0	0	0	0	65,000	0	0	0	65,000	0	0	65,000
	<b>BCF Holistic Management of Health &amp; Wellbeing</b>	<b>135,100</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>128,900</b>	<b>502,000</b>	<b>0</b>	<b>137,000</b>	<b>0</b>	<b>906,000</b>	<b>0</b>	<b>0</b>	<b>906,000</b>
	<b>BCF Hospital Flows</b>													
RC4494	BCF: Integrated Urgent Response	150,700	0	0	2,000	0	102,300	0	-5,000	0	250,000	0	0	250,000
RC4505	BCF: Hospital Transfer & Reablement	0	0	0	0	0	166,000	0	555,000	0	721,000	0	0	721,000
RC1008	BCF: Hospital Avoidance	0	0	0	0	0	20,000	0	0	0	20,000	0	0	20,000
RC1009	BCF: Hospital Step Down	0	0	0	0	52,000	0	0	0	0	52,000	0	0	52,000

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>BCF Hospital Flows</b>	<b>150,700</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>52,000</b>	<b>288,300</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>1,043,000</b>	<b>0</b>	<b>0</b>	<b>1,043,000</b>
	<b>Non BCF Contract &amp; Procurement</b>													
RC4119	Healthwatch and NHS Advocacy	0	0	0	0	0	73,800	0	0	0	73,800	0	0	73,800
RC4503	Better Care Together Programme	0	0	0	0	0	14,000	0	0	0	14,000	0	0	14,000
RC4703	Contracts and Procurement	211,200	0	0	900	400	0	0	0	0	212,500	0	0	212,500
RC4670	Community Prevention and Wellness Services	0	0	0	0	0	517,200	0	-247,000	0	270,200	0	0	270,200
	<b>Non BCF Contract &amp; Procurement</b>	<b>211,200</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>400</b>	<b>605,000</b>	<b>0</b>	<b>-247,000</b>	<b>0</b>	<b>570,500</b>	<b>0</b>	<b>0</b>	<b>570,500</b>
	<b>ASC - Community Inclusion</b>													
RC4442	ASC Community Inclusion - Community Support Service	443,800	0	0	1,500	74,100	0	0	0	0	519,400	-76,400	0	443,000
RC4460	ASC Community Inclusion - Day Opportunities Services	459,100	0	22,100	500	38,900	0	0	0	0	520,600	-151,100	0	369,500
RC4480	Advocacy Contract	0	0	0	0	0	11,000	0	0	0	11,000	0	0	11,000
	<b>ASC - Community Inclusion</b>	<b>902,900</b>	<b>0</b>	<b>22,100</b>	<b>2,000</b>	<b>113,000</b>	<b>11,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,051,000</b>	<b>-227,500</b>	<b>0</b>	<b>823,500</b>
	<b>ASC Prevention and Safeguarding</b>													
RC4108	Direct Payments - Carer Support	0	0	0	0	0	0	180,800	-87,000	0	93,800	0	0	93,800
RC4130	Homecare - Carers Support	0	0	0	0	0	1,000	0	0	0	1,000	0	0	1,000
RC4135	Carers Support Income	0	0	0	0	0	0	0	0	0	0	-20,500	0	-20,500
RC4136	Respite - Mental Health	0	0	0	0	0	4,200	0	0	0	4,200	0	0	4,200
RC4137	Respite - Older People	0	0	0	0	0	59,000	0	0	0	59,000	0	0	59,000
RC4138	Respite - Physical Disabilities	0	0	0	0	0	4,100	0	0	0	4,100	0	0	4,100
RC4139	Respite - Learning Disabilities	0	0	0	0	0	9,000	0	0	0	9,000	0	0	9,000
RC4140	Other - Mental Health	0	0	0	0	1,100	0	0	0	0	1,100	0	0	1,100
RC4371	Prison Assessments	0	0	0	0	0	12,000	0	0	0	12,000	0	0	12,000
	<b>ASC Prevention and Safeguarding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>89,300</b>	<b>180,800</b>	<b>-87,000</b>	<b>0</b>	<b>184,200</b>	<b>-20,500</b>	<b>0</b>	<b>163,700</b>
	<b>ASC Prevention and Safeguarding - Staffing</b>													
RC5857	ASC Prevention and Safeguarding - Staffing	408,900	0	0	0	0	1,000	0	0	0	409,900	0	0	409,900
	<b>ASC Prevention and Safeguarding - Staffing</b>	<b>408,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>409,900</b>	<b>0</b>	<b>0</b>	<b>409,900</b>
	<b>ASC Housing</b>													
RC4270	Homelessness	0	0	0	0	73,400	20,000	0	-30,800	3,300	65,900	-20,000	-40,000	5,900
RC4268	Housing Options Team	122,500	0	0	0	0	0	0	0	0	122,500	0	0	122,500
	<b>ASC Housing</b>	<b>122,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>73,400</b>	<b>20,000</b>	<b>0</b>	<b>-30,800</b>	<b>3,300</b>	<b>188,400</b>	<b>-20,000</b>	<b>-40,000</b>	<b>128,400</b>
	<b>ASC Support and Review - Daycare</b>													
RC4282	Daycare - Older People	0	0	0	0	0	125,000	0	0	0	125,000	0	0	125,000
RC4283	Daycare - Physical Disabilities	0	0	0	0	0	3,400	0	0	0	3,400	0	0	3,400
RC4284	Daycare - Learning Disabilities	0	0	0	0	0	90,000	0	0	0	90,000	0	0	90,000
RC4285	Daycare - Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>ASC Support and Review - Daycare</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>218,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>218,400</b>	<b>0</b>	<b>0</b>	<b>218,400</b>
	<b>ASC Support and Review - Direct Payments</b>													
RC4295	Direct Payments - Mental Health	0	0	0	0	0	0	21,000	0	0	21,000	0	0	21,000
RC4296	Direct Payments - Older People	0	0	0	0	0	0	260,100	0	0	260,100	0	0	260,100
RC4297	Direct Payments - Physical Disabilities	0	0	0	0	0	0	250,300	0	0	250,300	0	0	250,300
RC4298	Direct Payments - Learning Disabilities	0	0	0	0	0	0	250,000	0	0	250,000	0	0	250,000
RC4299	Direct Payments Income	0	0	0	0	0	0	0	0	0	0	-114,000	0	-114,000
	<b>ASC Support and Review - Direct Payments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>781,400</b>	<b>0</b>	<b>0</b>	<b>781,400</b>	<b>-114,000</b>	<b>0</b>	<b>667,400</b>
	<b>ASC Support and Review - Homecare</b>													
RC4286	Homecare - Mental Health	0	0	0	0	0	16,600	0	0	0	16,600	0	0	16,600
RC4287	Homecare - Older People	0	0	0	0	0	1,151,200	0	0	0	1,151,200	0	0	1,151,200
RC4288	Homecare - Physical Disabilities	0	0	0	0	0	428,500	0	0	0	428,500	0	0	428,500
RC4289	Homecare - Learning Disabilities	0	0	0	0	0	436,500	0	0	0	436,500	0	0	436,500
RC4290	Homecare - Income from Health	0	0	0	0	0	0	0	0	0	0	-230,000	0	-230,000
RC4553	Fairer Charging Income	0	0	0	0	0	0	0	0	0	0	-275,000	0	-275,000
	<b>ASC Support and Review - Homecare</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,032,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,032,800</b>	<b>-505,000</b>	<b>0</b>	<b>1,527,800</b>
	<b>ASC Support and Review - Other</b>													
RC4262	Disabilities Contracts	0	0	0	0	0	16,000	0	0	0	16,000	0	0	16,000
RC4495	DOLS & AMHP / MH	0	0	0	0	0	255,000	0	0	0	255,000	0	0	255,000
RC4107	Support and Review - Capital Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5431	Transitions	0	0	0	0	5,100	0	0	0	0	5,100	0	0	5,100

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay £	Other Expenses £											
RC4506	HSC Protocol	0	0	0	0	17,500	0	0	0	0	17,500	0	0	17,500
	<b>ASC Support and Review - Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,600</b>	<b>271,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>293,600</b>	<b>0</b>	<b>0</b>	<b>293,600</b>
	<b>ASC Support and Review - Residential and Nursing</b>													
RC4259	Residential - Older People	0	0	0	0	0	2,542,000	0	0	0	2,542,000	0	0	2,542,000
RC4260	Residential - Learning Disabilities	0	0	0	0	0	1,410,000	0	0	0	1,410,000	0	0	1,410,000
RC4280	Residential Income	0	0	0	0	0	0	0	0	0	0	-1,500,000	0	-1,500,000
RC4370	Residential - Physical Disabilities	0	0	0	0	0	70,000	0	0	0	70,000	0	0	70,000
RC4490	Residential - Mental Health	0	0	0	0	0	110,500	0	0	0	110,500	0	0	110,500
	<b>ASC Support and Review - Residential and Nursing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,132,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,132,500</b>	<b>-1,500,000</b>	<b>0</b>	<b>2,632,500</b>
	<b>ASC Support and Review - Staffing</b>													
RC5856	Support and Review - Staffing	561,000	0	0	2,000	0	0	0	0	0	563,000	0	0	563,000
	<b>ASC Support and Review - Staffing</b>	<b>561,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>563,000</b>	<b>0</b>	<b>0</b>	<b>563,000</b>
	<b>Hospital and Reablement</b>													
RC4421	H&R - OT's, Aids & Equipment	0	0	0	0	50,700	129,200	0	-42,000	0	137,900	0	0	137,900
RC4551	Hospital & Reablement - Staffing	884,000	1,000	0	35,000	33,000	5,000	0	-550,000	0	408,000	0	0	408,000
	<b>Hospital and Reablement</b>	<b>884,000</b>	<b>1,000</b>	<b>0</b>	<b>35,000</b>	<b>83,700</b>	<b>134,200</b>	<b>0</b>	<b>-592,000</b>	<b>0</b>	<b>545,900</b>	<b>0</b>	<b>0</b>	<b>545,900</b>
	<b>Safeguarding</b>													
RC4560	Safeguarding Boards	0	0	0	0	0	66,300	0	0	0	66,300	0	0	66,300
RC4270	Safeguarding QA	126,100	0	0	0	500	0	0	0	0	126,600	0	0	126,600
	<b>Safeguarding</b>	<b>126,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>66,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>192,900</b>	<b>0</b>	<b>0</b>	<b>192,900</b>
	<b>CSC Referral, Assessment and Intervention Service</b>													
RC5719	Duty Desk for Childrens Referrals	209,700	0	0	700	0	30,000	0	0	0	240,400	0	0	240,400
RC5931	Duty S17	0	0	0	0	0	7,500	0	0	0	7,500	0	0	7,500
	<b>CSC Referral, Assessment and Intervention Service</b>	<b>209,700</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>0</b>	<b>37,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>247,900</b>	<b>0</b>	<b>0</b>	<b>247,900</b>
	<b>CSC Permanency and Protection Service</b>													
RC4220	Family Support Services	0	0	0	0	1,400	22,700	1,500	0	0	25,600	0	0	25,600
RC4210	Children Looked After	0	0	0	0	17,200	31,400	2,800	0	0	51,400	0	0	51,400
RC4215	Children's Social Care Staffing	386,200	500	0	6,800	2,800	0	0	0	0	396,300	0	0	396,300
RC4252	UASC Over 16	0	0	0	0	47,000	39,000	9,000	0	0	95,000	0	-95,000	0
RC5283	UASC Under 16	0	0	0	0	0	54,000	0	0	0	54,000	0	-54,000	0
	<b>CSC Permanency and Protection Service</b>	<b>386,200</b>	<b>500</b>	<b>0</b>	<b>6,800</b>	<b>68,400</b>	<b>147,100</b>	<b>13,300</b>	<b>0</b>	<b>0</b>	<b>622,300</b>	<b>0</b>	<b>-149,000</b>	<b>473,300</b>
	<b>CSC Fostering, Adoption and Care Leaver Service</b>													
RC4211	Placements	0	0	0	0	30,700	1,267,800	3,000	0	0	1,301,500	0	0	1,301,500
RC4213	Adoption	0	0	0	0	2,500	69,000	0	0	0	71,500	0	0	71,500
RC4225	Family Support Staffing	261,900	600	400	800	8,300	0	0	0	0	272,000	0	0	272,000
RC4201	Care Leavers (Section 24 Payments)	0	0	0	0	22,400	13,800	27,700	0	0	63,900	0	0	63,900
RC4202	CAMHS	0	0	0	0	0	10,800	0	0	0	10,800	0	0	10,800
	<b>CSC Fostering, Adoption and Care Leaver Service</b>	<b>261,900</b>	<b>600</b>	<b>400</b>	<b>800</b>	<b>63,900</b>	<b>1,361,400</b>	<b>30,700</b>	<b>0</b>	<b>0</b>	<b>1,719,700</b>	<b>0</b>	<b>0</b>	<b>1,719,700</b>
	<b>Early Intervention - Targeted Intervention</b>													
RC4207	Children with Disabilities (CWD)	52,200	0	0	2,400	3,000	540,300	59,200	0	0	657,100	0	0	657,100
RC4208	Aiming High	98,600	300	3,700	1,600	91,600	0	0	0	17,300	213,100	-3,500	0	209,600
RC5240	Changing Lives	92,200	0	0	5,500	27,700	0	0	800	0	126,200	0	-126,200	0
RC5371	Childrens Centre - Revenue	180,200	0	34,100	5,200	100,700	0	0	2,500	0	322,700	0	0	322,700
RC5296	Targeted Intervention Service	149,900	500	500	2,100	12,100	0	0	0	0	165,100	0	0	165,100
	<b>Early Intervention - Targeted Intervention</b>	<b>573,100</b>	<b>800</b>	<b>38,300</b>	<b>16,800</b>	<b>235,100</b>	<b>540,300</b>	<b>59,200</b>	<b>3,300</b>	<b>17,300</b>	<b>1,484,200</b>	<b>-3,500</b>	<b>-126,200</b>	<b>1,354,500</b>
	<b>Early Intervention - SEND &amp; Inclusion</b>													
RC4265	SEN Staffing	304,800	100	0	400	117,500	0	0	-197,200	0	225,600	0	0	225,600
RC5352	Early Senco (0-3yrs support)	0	0	0	0	0	13,500	0	0	0	13,500	0	0	13,500
	<b>Early Intervention - SEND &amp; Inclusion</b>	<b>304,800</b>	<b>100</b>	<b>0</b>	<b>400</b>	<b>117,500</b>	<b>13,500</b>	<b>0</b>	<b>-197,200</b>	<b>0</b>	<b>239,100</b>	<b>0</b>	<b>0</b>	<b>239,100</b>
	<b>Early Intervention - Universal and Partnership</b>													
RC5291	Play For All	0	0	0	0	0	0	0	0	4,300	4,300	0	0	4,300
RC5268	Early Intervention Team Staffing	327,300	500	29,100	3,000	34,000	3,500	0	-20,000	0	377,400	0	0	377,400
RC5280	Rutland Youth Council	0	0	0	1,100	2,100	2,400	500	0	0	6,100	0	0	6,100
	<b>Early Intervention - Universal and Partnership</b>	<b>327,300</b>	<b>500</b>	<b>29,100</b>	<b>4,100</b>	<b>36,100</b>	<b>5,900</b>	<b>500</b>	<b>-20,000</b>	<b>4,300</b>	<b>387,800</b>	<b>0</b>	<b>0</b>	<b>387,800</b>

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Schools and Early Years</b>													
RC5000	Primary Schools	0	0	0	0	0	0	0	0	221,500	221,500	0	0	221,500
RC5242	Personal Education Allowance for LAC	0	0	0	0	5,200	11,100	0	0	0	16,300	0	0	16,300
RC5438	UIFSM (free school meals)	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5297	Rural Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5325	Governor Training	0	0	0	0	3,500	0	0	0	0	3,500	0	0	3,500
RC5336	School Officer	110,100	0	0	0	0	0	0	0	0	110,100	0	0	110,100
RC5360	School Improvement Consultancy	0	0	0	0	54,800	1,500	0	0	0	56,300	0	0	56,300
RC5395	Early Years Training	0	0	1,000	0	49,400	0	0	0	0	50,400	0	0	50,400
														0
														0
	<b>Schools and Early Years</b>	<b>110,100</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>112,900</b>	<b>12,600</b>	<b>0</b>	<b>0</b>	<b>221,500</b>	<b>458,100</b>	<b>0</b>	<b>0</b>	<b>458,100</b>
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>													
RC5129	Community Learning	258,600	0	28,200	0	27,600	11,000	0	21,300	0	346,700	-33,000	-263,900	49,800
RC1013	New Apprenticeships	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5202	Post Oct 2014 Rutland Adult Skills Budget	0	0	0	0	7,500	321,400	0	0	0	328,900	-8,000	-370,700	-49,800
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>	<b>258,600</b>	<b>0</b>	<b>28,200</b>	<b>0</b>	<b>35,100</b>	<b>332,400</b>	<b>0</b>	<b>21,300</b>	<b>0</b>	<b>675,600</b>	<b>-41,000</b>	<b>-634,600</b>	<b>0</b>
		<b>7,901,500</b>	<b>25,100</b>	<b>120,400</b>	<b>81,200</b>	<b>1,213,100</b>	<b>12,241,200</b>	<b>1,065,900</b>	<b>-98,300</b>	<b>260,900</b>	<b>22,811,000</b>	<b>-2,434,300</b>	<b>-2,240,800</b>	<b>18,135,900</b>

## Appendix 4.1: Places Directorate Budget 2018/19

This Appendix gives the detailed movement in cost centre budgets from the Approved 2017/18 Budget at Q1 to the proposed budget for 2018/19.

The reversal of one off entries represents the removal of budgets such as one off transfers from earmarked reserves and budget carry forwards approved for 2017/18 but not required within the 2018/19 budget. Transfers are where functions have moved from one directorate to another since Q1 such as the Housing and Crime Prevention service and also includes the realignment of budgets between functions within the Directorate, and Adjustments are other movements in budgets such as an adjustment to the depreciation charge and for staff joining the superannuation scheme.

The Savings and Pressures columns agree to the relevant columns within the Savings and Pressures summary (see appendix 6 & 7)

Use of Grant Income and Ringfenced funding shows where budgets have been temporarily increased by utilising one off grant funding or previously unspent ringfenced funding such as Public Health and Better Care Fund

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustments £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	<b>Directorate Management Costs</b>								
3605	Operational Director - Places Asset Management	99,400	0	0	0	0	700	100,100	700
3606	Operational Director - Places Operations	98,800	0	0	0	0	2,700	101,500	2,700
	Directorate Restructure	0	0	0	130,000	0	0	130,000	130,000
	<b>Total Directorate Management Costs</b>	<b>198,200</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>3,400</b>	<b>331,600</b>	<b>133,400</b>
	<b>Development Control</b>								
1400	Building & Development Control Support	135,900	21,900	0	0	0	6,200	164,000	28,100
1401	Development Control	37,900	-60,000	-3,300	0	0	4,000	-21,400	-59,300
3350	Land Charges	10,900	-200	0	0	0	0	10,700	-200
	<b>Total Development Control</b>	<b>184,700</b>	<b>-38,300</b>	<b>-3,300</b>	<b>0</b>	<b>0</b>	<b>10,200</b>	<b>153,300</b>	<b>-31,400</b>
	<b>Total Drainage &amp; Structures</b>								
1502	Drainage and Jetting	155,700	0	0	0	0	3,100	158,800	3,100
1503	Bridges and Culverts	20,500	0	0	0	0	400	20,900	400
1528	Sustainable Drainage	0	0	0	0	0	0	0	0
1530	Structural Services - Bridges	14,900	0	0	0	0	300	15,200	300
	<b>Total Drainage &amp; Structures</b>	<b>191,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,800</b>	<b>194,900</b>	<b>3,800</b>
	<b>Emergency Planning</b>								
2985	Emergency Planning	29,700	0	0	0	0	600	30,300	600
	<b>Total Emergency Planning</b>	<b>29,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>30,300</b>	<b>600</b>
	<b>Environmental Maintenance</b>								
1524	Environmental Maintenance	185,800	0	0	0	0	3,700	189,500	3,700
2002	Environmental Services	282,000	-82,300	0	0	0	7,100	206,800	-75,200

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
2530	Street Cleaning	586,200	0	0	0	0	11,800	598,000	11,800
2613	Cemeteries	-2,000	0	0	0	0	300	-1,700	300
2615	Closed Churchyards	26,900	0	0	0	0	600	27,500	600
2690	Amenity Grass (Urban Grass & Public Open Spaces)	74,800	0	0	0	0	1,500	76,300	1,500
	<b>Total Environmental Maintenance</b>	<b>1,153,700</b>	<b>-82,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>1,096,400</b>	<b>-57,300</b>
	<b>Forestry Maintenance</b>								
1526	Forestry Maintenance	117,000	0	0	0	0	2,300	119,300	2,300
	<b>Total Forestry Maintenance</b>	<b>117,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>	<b>119,300</b>	<b>2,300</b>
	<b>Highways Capital Charges</b>								
1812	Highways Capital Charges	1,332,300	199,400	0	0	0	0	1,531,700	199,400
	<b>Total Highways Capital Charges</b>	<b>1,332,300</b>	<b>199,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,531,700</b>	<b>199,400</b>
	<b>Highways Management</b>								
1515	Highways Management	216,100	0	-25,000	0	0	1,500	192,600	-23,500
	Highways Saving	0	0	-300,000	0	0	0	-300,000	-300,000
1527	Highways S38 Income	-35,800	0	0	0	0	0	-35,800	0
	<b>Total Highways Management</b>	<b>180,300</b>	<b>0</b>	<b>-325,000</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>-143,200</b>	<b>-323,500</b>
	<b>Commissioned Transport</b>								
1005	Looked After Children Transport	21,100	39,000	0	0	0	400	60,500	39,400
1520	Home to School Transport	572,300	0	-25,000	0	0	11,400	558,700	-13,600
1521	Post 16 Transport	114,400	0	0	0	0	2,300	116,700	2,300
4103	Adult Social Services Transport	87,100	-39,000	0	0	0	1,700	49,800	-37,300
4680	Transport Fleet	298,400	-14,700	0	63,400	0	7,000	354,100	55,700
5377	SEN Transport	370,900	14,700	0	25,000	0	7,200	417,800	46,900
	<b>Total Commissioned Transport</b>	<b>1,464,200</b>	<b>0</b>	<b>-25,000</b>	<b>88,400</b>	<b>0</b>	<b>30,000</b>	<b>1,557,600</b>	<b>93,400</b>
	<b>Lighting &amp; Safety Barriers and Traffic Signals</b>								
1506	Street Lighting	94,000	0	0	0	0	4,200	98,200	4,200
1507	Barriers	15,600	0	0	0	0	300	15,900	300
1536	Traffic Signal Maintenance	24,800	0	0	0	0	500	25,300	500
	<b>Total Lighting &amp; Safety Barriers and Traffice Signals</b>	<b>134,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>139,400</b>	<b>5,000</b>
	<b>Parking</b>								
1600	Parking	-350,000	4,300	0	0	0	6,300	-339,400	10,600
	<b>Total Parking</b>	<b>-350,000</b>	<b>4,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,300</b>	<b>-339,400</b>	<b>10,600</b>
	<b>Pool Cars and Car Hire</b>								
1537	Pool Cars and Car Hire	97,200	0	0	0	0	4,200	101,400	4,200
	<b>Total Pool Cars &amp; Car Hire</b>	<b>97,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,200</b>	<b>101,400</b>	<b>4,200</b>



Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	<b>Public Protection</b>								
1408	Warm Homes for Rutland	22,000	-22,000	0	0	0	0	0	-22,000
2003	Env & Trading Standards	425,200	0	0	0	0	8,500	433,700	8,500
2542	Environmental Protection Act	-3,000	0	0	0	0	-100	-3,100	-100
2590	Dog Warden & Pest Control Services	27,400	0	0	0	0	500	27,900	500
2810	Licenses	-61,300	0	0	0	0	-1,200	-62,500	-1,200
	<b>Total Public Protection</b>	<b>410,300</b>	<b>-22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,700</b>	<b>396,000</b>	<b>-14,300</b>
	<b>Public Rights of Way</b>								
1505	Public Rights of Way	90,400	1,400	0	0	0	1,800	93,600	3,200
	<b>Total Public Rights of Way</b>	<b>90,400</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800</b>	<b>93,600</b>	<b>3,200</b>
	<b>Public Transport</b>								
1518	Public Transport	442,700	-26,000	-44,000	17,000	0	8,400	398,100	-44,600
1519	Concessionary Travel	326,500	0	0	0	0	6,500	333,000	6,500
5963	Community Vehicle	19,600	0	0	0	0	400	20,000	400
	<b>Total Public Transport</b>	<b>788,800</b>	<b>-26,000</b>	<b>-44,000</b>	<b>17,000</b>	<b>0</b>	<b>15,300</b>	<b>751,100</b>	<b>-37,700</b>
	<b>Road Maintenance</b>								
1501	Safety	100,000	0	0	0	0	2,300	102,300	2,300
1508	Carriageway Patching	354,200	0	0	0	0	6,200	360,400	6,200
1509	Footway Patching	40,200	0	0	0	0	800	41,000	800
1510	Minor Repairs	98,600	0	0	0	0	2,900	101,500	2,900
1511	Fixed Contract Costs	283,800	0	0	0	0	5,700	289,500	5,700
1532	Scanner Survey	22,500	0	0	0	0	500	23,000	500
	<b>Total Road Maintenance</b>	<b>899,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,400</b>	<b>917,700</b>	<b>18,400</b>
	<b>Transport Management</b>								
1516	Transport Strategy	250,800	-23,000	0	0	0	5,200	233,000	-17,800
1517	Transport Management	146,600	0	0	0	0	1,600	148,200	1,600
1535	Local Transport Plan	2,000	-2,000	0	0	0	0	0	-2,000
1538	Total Transport Fund	33,000	-33,000	0	0	0	0	0	-33,000
1540	Traffic Analysis & Data Collection	2,000	-2,000	0	0	0	0	0	-2,000
1541	Safety Partnership Arrangement	59,200	-48,000	0	0	0	200	11,400	-47,800
1542	Travel4Rutland	0	0	0	0	0	0	0	0
	<b>Total Transport Management</b>	<b>493,600</b>	<b>-108,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>	<b>392,600</b>	<b>-101,000</b>
	<b>Waste Management</b>								
2490	Refuse Collection	1,008,100	0	-209,000	0	0	20,400	819,500	-188,600
2500	Waste Management	1,361,500	-5,200	0	0	0	30,700	1,387,000	25,500
1014	Green Waste Collections	0	0	-10,600	0	0	0	-10,600	-10,600

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	<b>Total Waste Management</b>	<b>2,369,600</b>	<b>-5,200</b>	<b>-219,600</b>	<b>0</b>	<b>0</b>	<b>51,100</b>	<b>2,195,900</b>	<b>-173,700</b>
	<b>Winter Maintenance</b>								
1504	Winter Maintenance	267,500	0	0	0	0	5,400	272,900	5,400
	<b>Total Winter Maintenance</b>	<b>267,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,400</b>	<b>272,900</b>	<b>5,400</b>
	<b>Planning Policy</b>								
1403	Planning Policy	257,000	39,900	0	10,400	6,000	5,700	319,000	62,000
1405	Planning Delivery Grant	0	40,000	0	0	60,000	0	100,000	100,000
1409	Neighbourhood Planning	123,000	-162,900	0	0	39,900	0	0	-123,000
	<b>Total Planning Policy</b>	<b>380,000</b>	<b>-83,000</b>	<b>0</b>	<b>10,400</b>	<b>105,900</b>	<b>5,700</b>	<b>419,000</b>	<b>39,000</b>
	<b>Tourism</b>								
5846	Tourism (Anglian Water)	14,600	0	0	0	7,700	300	22,600	8,000
	<b>Total Tourism</b>	<b>14,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,700</b>	<b>300</b>	<b>22,600</b>	<b>8,000</b>
	<b>Health &amp; Safety</b>								
2100	Health & Safety	38,100	0	0	0	0	300	38,400	300
	<b>Total Health &amp; Safety</b>	<b>38,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>38,400</b>	<b>300</b>
	<b>Property Services</b>								
2600	Public Conveniences	17,300	500	0	0	0	300	18,100	800
2900	Admin Buildings	387,800	2,100	0	46,000	0	12,300	448,200	60,400
3500	Central Maintenance	172,200	0	0	20,000	0	3,400	195,600	23,400
3504	Barleythorpe Campus	40,000	-40,000	0	0	0	0	0	-40,000
3850	Property Services	297,600	0	-5,900	0	0	11,700	303,400	5,800
3855	Central Furniture and Equipment	5,800	0	0	0	0	100	5,900	100
5823	Oakham Bus Station	18,400	4,800	0	0	0	400	23,600	5,200
	<b>Total Property Services</b>	<b>939,100</b>	<b>-32,600</b>	<b>-5,900</b>	<b>66,000</b>	<b>0</b>	<b>28,200</b>	<b>994,800</b>	<b>55,700</b>
	<b>Building Control</b>								
1402	Building Control	-48,100	0	0	0	0	-1,000	-49,100	-1,000
	<b>Total Building Control</b>	<b>-48,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,000</b>	<b>-49,100</b>	<b>-1,000</b>
	<b>Commercial &amp; Industrial Properties</b>								
5817	Oakham Enterprise Park	-200,300	0	-29,200	0	0	9,600	-219,900	-19,600
1015	Kings Centre	0	0	-15,000	0	0	0	-15,000	-15,000
5820	Pit Lane	-38,300	-1,400	0	0	0	200	-39,500	-1,200
5821	Ashwell Road Business Units	3,200	2,300	0	0	0	600	6,100	2,900
5822	No 7 Church Passage	-5,000	0	0	0	0	0	-5,000	0
5824	Residential Garages	-20,000	0	0	0	0	0	-20,000	0
	<b>Commercial &amp; Industrial Properties</b>	<b>-260,400</b>	<b>900</b>	<b>-44,200</b>	<b>0</b>	<b>0</b>	<b>10,400</b>	<b>-293,300</b>	<b>-32,900</b>

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	<b>Total Economic Development</b>								
3702	Digital Rutland	66,800	-20,000	0	0	0	1,000	47,800	-19,000
5810	Economic Development	152,600	-17,300	0	0	0	900	136,200	-16,400
5815	Welland Market Towns	18,000	-18,000	0	0	0	0	0	-18,000
	<b>Total Economic Development</b>	<b>237,400</b>	<b>-55,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,900</b>	<b>184,000</b>	<b>-53,400</b>
	<b>Culture &amp; Registration Services</b>								
3420	Registration Service	-26,600	0	0	0	0	700	-25,900	700
5710	Arts Development	10,000	0	0	0	0	200	10,200	200
5842	Culture and Leisure	100,300	0	0	0	0	2,500	102,800	2,500
	<b>Total Culture &amp; Registration Services</b>	<b>83,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400</b>	<b>87,100</b>	<b>3,400</b>
	<b>Libraries</b>								
5700	Libraries	491,800	-86,100	-5,000	0	0	4,800	405,500	-86,300
5703	Mobile Library	44,000	0	0	0	0	500	44,500	500
5718	Prison Library Service - Stocken	-6,600	0	0	0	0	3,000	-3,600	3,000
	<b>Total Libraries</b>	<b>529,200</b>	<b>-86,100</b>	<b>-5,000</b>	<b>0</b>	<b>0</b>	<b>8,300</b>	<b>446,400</b>	<b>-82,800</b>
	<b>Museums Service</b>								
5704	Museums Service	243,000	18,800	0	0	0	8,100	269,900	26,900
5705	Oakham Castle	50,400	3,900	0	0	0	200	54,500	4,100
5706	Records Office	52,100	0	0	0	0	1,000	53,100	1,000
5707	Museum Trading Account	-4,300	0	0	0	0	0	-4,300	0
5715	Learning And Outreach	11,400	-11,400	0	0	0	0	0	-11,400
5721	Heritage Grants	0	0	0	0	0	0	0	0
	<b>Total Museum Services</b>	<b>352,600</b>	<b>11,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,300</b>	<b>373,200</b>	<b>20,600</b>
	<b>Sports &amp; Leisure Services</b>								
5711	Recreation and Leisure	6,500	-7,700	0	0	0	5,400	4,200	-2,300
5714	Local Sports Alliance	0	0	0	0	0	0	0	0
5722	Active Rutland Hub	-5,900	15,600	0	0	0	400	10,100	16,000
5875	School Sports/Games	0	0	0	0	0	2,600	2,600	2,600
	<b>Total Sports &amp; Leisure Services</b>	<b>600</b>	<b>7,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,400</b>	<b>16,900</b>	<b>16,300</b>
	<b>Total Places</b>	<b>12,319,100</b>	<b>-313,600</b>	<b>-672,000</b>	<b>311,800</b>	<b>113,600</b>	<b>274,200</b>	<b>12,033,100</b>	<b>-286,000</b>

Appendix 4.2: Places Directorate Budget 2018/19

Cost Centre	Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2018/19 Budget £
		Employees Pay £	Other Expenses £											
<b>Directorate Management Costs</b>														
3605	Director - Places (Development and Economy)	99,200	0	0	700	200	0	0	0	0	100,100	0	0	100,100
3606	Director - Places (Environment, Planning & Transport)	101,200	0	0	200	100	0	0	0	0	101,500	0	0	101,500
	Directorate Restructure	130,000	0	0	0	0	0	0	0	0	130,000	0	0	130,000
<b>Directorate Management Costs</b>		<b>330,400</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>331,600</b>	<b>0</b>	<b>0</b>	<b>331,600</b>
<b>Development Control</b>														
1400	Building & Development Control Support	162,700	0	0	0	1,300	0	0	0	0	164,000	0	0	164,000
1401	Development Control	313,800	1,500	0	400	32,800	38,100	0	0	0	386,600	-408,000	0	-21,400
3350	Land Charges	77,900	0	0	0	1,400	0	0	0	0	79,300	-68,600	0	10,700
<b>Development Control</b>		<b>554,400</b>	<b>1,500</b>	<b>0</b>	<b>400</b>	<b>35,500</b>	<b>38,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>629,900</b>	<b>-476,600</b>	<b>0</b>	<b>153,300</b>
<b>Drainage &amp; Structures</b>														
1502	Drainage and Jetting	0	0	0	0	0	158,800	0	0	0	158,800	0	0	158,800
1503	Bridges and Culverts	0	0	0	0	0	20,900	0	0	0	20,900	0	0	20,900
1528	Sustainable Drainage	0	0	0	0	0	0	0	0	0	0	0	0	0
1530	Structural Services - Bridges	0	0	0	0	15,200	0	0	0	0	15,200	0	0	15,200
<b>Drainage &amp; Structures</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,200</b>	<b>179,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>194,900</b>	<b>0</b>	<b>0</b>	<b>194,900</b>
<b>Emergency Planning</b>														
2985	Emergency Planning	0	0	0	0	0	30,300	0	0	0	30,300	0	0	30,300
<b>Emergency Planning</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,300</b>	<b>0</b>	<b>0</b>	<b>30,300</b>
<b>Environmental Maintenance</b>														
1524	Environmental Maintenance	0	0	189,500	0	0	0	0	0	0	189,500	0	0	189,500
2002	Environmental Services	204,700	0	0	1,800	300	0	0	0	0	206,800	0	0	206,800
2530	Street Cleaning	0	0	0	0	3,100	594,900	0	0	0	598,000	0	0	598,000
2613	Cemeteries	0	0	10,400	0	0	6,200	0	0	0	16,600	-18,300	0	-1,700
2615	Closed Churchyards	0	0	27,500	0	0	0	0	0	0	27,500	0	0	27,500
2690	Amenity Grass (Urban Grass & Public Open Spaces)	0	0	71,400	0	4,900	0	0	0	0	76,300	0	0	76,300
<b>Environmental Maintenance</b>		<b>204,700</b>	<b>0</b>	<b>298,800</b>	<b>1,800</b>	<b>8,300</b>	<b>601,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,114,700</b>	<b>-18,300</b>	<b>0</b>	<b>1,096,400</b>
<b>Forestry Maintenance</b>														
1526	Forestry Maintenance	0	0	0	0	0	119,300	0	0	0	119,300	0	0	119,300
<b>Forestry Maintenance</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,300</b>	<b>0</b>	<b>0</b>	<b>119,300</b>
<b>Highways Capital Charges</b>														
1812	Highways Capital Charges	0	0	0	0	0	0	0	0	1,531,700	1,531,700	0	0	1,531,700
<b>Highways Capital Charges</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,531,700</b>	<b>1,531,700</b>	<b>0</b>	<b>0</b>	<b>1,531,700</b>
<b>Highways Management</b>														
1515	Highways Management	378,100	0	0	3,800	24,100	0	0	-113,800	0	292,200	-99,600	0	192,600
	Highways Saving	0	0	0	0	0	-300,000	0	0	0	-300,000	0	0	-300,000
1527	Highways S38 Income	0	0	0	0	0	0	0	0	0	0	-35,800	0	-35,800
<b>Highways Management</b>		<b>378,100</b>	<b>0</b>	<b>0</b>	<b>3,800</b>	<b>24,100</b>	<b>-300,000</b>	<b>0</b>	<b>-113,800</b>	<b>0</b>	<b>-7,800</b>	<b>-135,400</b>	<b>0</b>	<b>-143,200</b>
<b>Commissioned Transport</b>														
1005	Looked After Children Transport	0	0	0	60,500	0	0	0	0	0	60,500	0	0	60,500
1520	Home to School Transport	0	0	0	596,000	0	0	0	0	0	596,000	-37,300	0	558,700
1521	Post 16 Transport	0	0	0	161,500	0	0	0	0	0	161,500	-44,800	0	116,700
4103	Adult Social Services Transport	0	0	0	49,800	0	0	0	0	0	49,800	0	0	49,800
4680	Transport Fleet	255,100	0	16,800	96,800	100	0	0	-14,700	0	354,100	0	0	354,100
5377	SEN Transport	0	0	0	403,100	0	0	0	14,700	0	417,800	0	0	417,800



Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
1504	Winter Maintenance	0	0	0	0	0	272,900	0	0	0	272,900	0	0	272,900
	<b>Winter Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>272,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>272,900</b>	<b>0</b>	<b>0</b>	<b>272,900</b>
	<b>Planning Policy</b>													
1403	Planning Policy	313,900	300	0	1,200	23,900	24,500	0	-16,000	0	347,800	-28,800	0	319,000
1405	Planning Delivery Grant	0	0	0	0	100,000	0	0	0	0	100,000	0	0	100,000
1409	Neighbourhood Planning	0	0	0	0	66,000	0	0	9,000	0	75,000	0	-75,000	0
	<b>Planning Policy</b>	<b>313,900</b>	<b>300</b>	<b>0</b>	<b>1,200</b>	<b>189,900</b>	<b>24,500</b>	<b>0</b>	<b>-7,000</b>	<b>0</b>	<b>522,800</b>	<b>-28,800</b>	<b>-75,000</b>	<b>419,000</b>
	<b>Tourism</b>													
5846	Tourism (Anglian Water)	12,400	0	0	0	21,000	0	0	0	0	33,400	-10,800	0	22,600
	<b>Tourism</b>	<b>12,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,400</b>	<b>-10,800</b>	<b>0</b>	<b>22,600</b>
	<b>Health &amp; Safety</b>													
2100	Health & Safety	0	0	0	0	38,400	0	0	0	0	38,400	0	0	38,400
	<b>Health &amp; Safety</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,400</b>	<b>0</b>	<b>0</b>	<b>38,400</b>
	<b>Property Services</b>													
2600	Public Conveniences	0	0	13,700	0	0	0	0	0	4,400	18,100	0	0	18,100
2900	Admin Buildings	109,600	0	271,500	300	14,800	0	0	0	62,500	458,700	-10,500	0	448,200
3500	Central Maintenance	0	0	195,600	0	0	0	0	0	0	195,600	0	0	195,600
3504	Barleythorpe Campus	0	0	0	0	0	0	0	0	0	0	0	0	0
3850	Property Services	390,200	0	0	1,200	900	0	0	-67,900	0	324,400	-21,000	0	303,400
3855	Central Furniture and Equipment	0	0	0	0	5,900	0	0	0	0	5,900	0	0	5,900
5823	Oakham Bus Station	0	0	18,800	0	0	0	0	0	4,800	23,600	0	0	23,600
	<b>Property Services</b>	<b>499,800</b>	<b>0</b>	<b>499,600</b>	<b>1,500</b>	<b>21,600</b>	<b>0</b>	<b>0</b>	<b>-67,900</b>	<b>71,700</b>	<b>1,026,300</b>	<b>-31,500</b>	<b>0</b>	<b>994,800</b>
	<b>Building Control</b>													
1402	Building Control	0	0	0	0	146,500	0	0	0	0	146,500	-195,600	0	-49,100
	<b>Building Control</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,500</b>	<b>-195,600</b>	<b>0</b>	<b>-49,100</b>
	<b>Commercial &amp; Industrial Properties</b>													
5817	Oakham Enterprise Park	24,800	200	303,500	500	106,700	0	0	0	0	435,700	-655,600	0	-219,900
1015	Kings Centre	30,300	0	64,700	0	21,300	0	5,900	0	0	122,200	-137,200	0	-15,000
5820	Pit Lane	0	0	6,500	0	6,400	2,000	0	0	3,600	18,500	-58,000	0	-39,500
5821	Ashwell Road Business Units	0	0	24,800	0	3,200	0	0	0	2,300	30,300	-24,200	0	6,100
5822	No 7 Church Passage	0	0	0	0	0	0	0	0	0	0	-5,000	0	-5,000
5824	Residential Garages	0	0	5,000	0	0	0	0	0	0	5,000	-25,000	0	-20,000
	<b>Commercial &amp; Industrial Properties</b>	<b>55,100</b>	<b>200</b>	<b>404,500</b>	<b>500</b>	<b>137,600</b>	<b>2,000</b>	<b>5,900</b>	<b>0</b>	<b>5,900</b>	<b>611,700</b>	<b>-905,000</b>	<b>0</b>	<b>-293,300</b>
	<b>Economic Development</b>													
3702	Digital Rutland	27,000	0	0	0	20,800	0	0	0	0	47,800	0	0	47,800
5810	Economic Development	86,100	0	0	200	11,000	0	0	0	38,900	136,200	0	0	136,200
	<b>Economic Development</b>	<b>113,100</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>31,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,900</b>	<b>184,000</b>	<b>0</b>	<b>0</b>	<b>184,000</b>
	<b>Culture &amp; Registration Services</b>													
3420	Registration Service	135,800	0	0	1,500	500	0	0	0	0	137,800	-163,700	0	-25,900
5710	Arts Development	0	0	0	0	7,200	3,000	0	0	0	10,200	0	0	10,200
5842	Culture and Leisure	102,400	0	0	200	200	0	0	0	0	102,800	0	0	102,800
	<b>Culture &amp; Registration Services</b>	<b>238,200</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>7,900</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,800</b>	<b>-163,700</b>	<b>0</b>	<b>87,100</b>
	<b>Libraries</b>													
5700	Libraries	245,100	300	56,800	4,800	88,800	4,500	0	-12,000	41,700	430,000	-24,500	0	405,500
5703	Mobile Library	23,400	0	0	9,100	500	0	0	0	11,500	44,500	0	0	44,500
5718	Prison Library Service - Stocken	58,700	100	0	500	18,800	0	0	7,000	0	85,100	-88,700	0	-3,600
	<b>Libraries</b>	<b>327,200</b>	<b>400</b>	<b>56,800</b>	<b>14,400</b>	<b>108,100</b>	<b>4,500</b>	<b>0</b>	<b>-5,000</b>	<b>53,200</b>	<b>559,600</b>	<b>-113,200</b>	<b>0</b>	<b>446,400</b>
	<b>Museum Services</b>													
5704	Museums Service	169,000	0	54,500	1,300	11,400	0	0	-36,300	74,300	274,200	-4,300	0	269,900
5705	Oakham Castle	0	0	27,000	0	2,100	0	0	36,300	20,100	85,500	-31,000	0	54,500

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
5706	Records Office	0	0	0	0	0	53,100	0	0	0	53,100	0	0	53,100
5707	Museum Trading Account	0	0	0	0	6,100	0	0	0	0	6,100	-10,400	0	-4,300
5715	Learning And Outreach	0	0	0	0	0	0	0	0	0	0	0	0	0
5721	Heritage Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Museum Services</b>	<b>169,000</b>	<b>0</b>	<b>81,500</b>	<b>1,300</b>	<b>19,600</b>	<b>53,100</b>	<b>0</b>	<b>0</b>	<b>94,400</b>	<b>418,900</b>	<b>-45,700</b>	<b>0</b>	<b>373,200</b>
	<b>Sports &amp; Leisure Services</b>													
5711	Recreation and Leisure	77,100	100	0	2,000	22,800	10,000	0	-108,000	10,200	14,200	-10,000	0	4,200
5722	Active Rutland Hub	0	0	49,200	0	2,300	0	6,400	-19,000	15,600	54,500	-44,400	0	10,100
5875	School Sports/Games	45,800	0	0	500	0	0	0	100	0	46,400	-43,800	0	2,600
	<b>Sports &amp; Leisure Services</b>	<b>122,900</b>	<b>100</b>	<b>49,200</b>	<b>2,500</b>	<b>25,100</b>	<b>10,000</b>	<b>6,400</b>	<b>-126,900</b>	<b>25,800</b>	<b>115,100</b>	<b>-98,200</b>	<b>0</b>	<b>16,900</b>
		<b>4,172,700</b>	<b>10,500</b>	<b>1,573,100</b>	<b>1,501,200</b>	<b>1,006,300</b>	<b>5,427,200</b>	<b>331,000</b>	<b>-330,300</b>	<b>1,829,300</b>	<b>15,521,000</b>	<b>-3,399,700</b>	<b>-88,200</b>	<b>12,033,100</b>

1503700      1508300      947200  
69,400      (7,100)      59,100





Cost Centre	Cost Centre Description	2017/18 Q1 Budget	Reversals/ Transfers & Adjustemts	Savings	New Pressures & Use of Earmarked Reserves	Use of Grant Income & Ringfenced Funding	Inflation	2018/19 Budget	Increase/ (Decrease)
		£	£	£	£	£	£	£	£
3720	External Audit & Inspection	76,500	0	0	0	0	1,500	78,000	1,500
3730	Internal Audit RCC Share	89,000	0	0	0	0	1,800	90,800	1,800
	<b>Total Audit Services</b>	<b>165,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,300</b>	<b>168,800</b>	<b>3,300</b>
	<b>Insurance</b>								
3458	Corporate Insurance	240,200	0	0	0	0	9,700	249,900	9,700
	<b>Total Insurance</b>	<b>240,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,700</b>	<b>249,900</b>	<b>9,700</b>
	<b>Accountancy &amp; Finance</b>								
3103	Finance	625,700	-54,400	0	0	0	9,100	580,400	-45,300
3813	Corporate Financial Expenses	59,500	0	-13,000	5,100		1,300	52,900	-6,600
	<b>Total Accountancy &amp; Finance</b>	<b>685,200</b>	<b>-54,400</b>	<b>-13,000</b>	<b>5,100</b>	<b>0</b>	<b>10,400</b>	<b>633,300</b>	<b>-51,900</b>
	<b>Information Technology</b>								
3102	Head of IT and Customer Services	75,400	0	0	0	0	2,400	77,800	2,400
1004	Customer Services Improvements	100,000	-100,000	0	0	0	0	0	-100,000
3700	Information Technology Dept	238,000	40,100	0	0	0	6,900	285,000	47,000
5845	Communication	147,700	-47,000	0	79,100		3,300	183,100	35,400
3820	IT Operational Support	771,100	150,800	-18,000	0	0	31,300	935,200	164,100
3821	Mobile Phones	27,900	0	0	0	0	600	28,500	600
3822	Telecommunications	67,600	-15,600	0	0	0	1,100	53,100	-14,500
	<b>Total Information Technology</b>	<b>1,427,700</b>	<b>28,300</b>	<b>-18,000</b>	<b>79,100</b>	<b>0</b>	<b>45,600</b>	<b>1,562,700</b>	<b>135,000</b>
	<b>Corporate Support Services</b>								
3108	Corporate Support Services	285,300	36,900	0	0	0	4,900	327,100	41,800
3716	Reprographics & Post	147,400	0	0	0	0	2,800	150,200	2,800
4422	Blue Badge Scheme	25,500	0	0	0	0	300	25,800	300
5350	Performance & Application Support	76,700	-77,000	0	0	0	300	0	-76,700
	<b>Total Corporate Support Services</b>	<b>534,900</b>	<b>-40,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,300</b>	<b>503,100</b>	<b>-31,800</b>
	<b>Members Services</b>								
3107	Members Training	5,000	0	0	0	0	0	5,000	0
3710	Members Services	195,800	0	0	0	0	3,900	199,700	3,900
3715	Civic Expenses	6,000	0	0	0	0	100	6,100	100
	<b>Total Members Services</b>	<b>206,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>210,800</b>	<b>4,000</b>
	<b>Customer Services Team</b>								
3450	Customer Services Team	190,600	6,800	0	0	0	2,200	199,600	9,000
4508	Information Administration	45,000	0	0	0	0	500	45,500	500
	<b>Total Customer Services Team</b>	<b>235,600</b>	<b>6,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,700</b>	<b>245,100</b>	<b>9,500</b>
	<b>Elections</b>								
3040	Elections - Administration	128,600	-73,000	0	0	32,000	1,400	89,000	-39,600

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
3041	Elections - Local	0	0	0	0	0	0	0	0
3042	Elections - European	0	0	0	0	0	0	0	0
	<b>Total Elections</b>	<b>128,600</b>	<b>-73,000</b>	<b>0</b>	<b>0</b>	<b>32,000</b>	<b>1,400</b>	<b>89,000</b>	<b>-39,600</b>
	<b>Legal &amp; Governance</b>								
3105	Head of Corporate Governance	77,100	0	0	0	0	600	77,700	600
3840	Legal Services	329,200	-81,000	0	0	0	5,000	253,200	-76,000
	<b>Total Legal &amp; Governance</b>	<b>406,300</b>	<b>-81,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600</b>	<b>330,900</b>	<b>-75,400</b>
	<b>Human Resources</b>								
3711	Human Resources	317,900	0	-2,600	0	0	6,700	322,000	4,100
3718	Training, Confs & Seminars	166,300	-34,000	0	0	0	2,600	134,900	-31,400
	<b>Total Human Resources</b>	<b>484,200</b>	<b>-34,000</b>	<b>-2,600</b>	<b>0</b>	<b>0</b>	<b>9,300</b>	<b>456,900</b>	<b>-27,300</b>
	<b>Revenues and Benefits</b>								
3000	Revenues	139,300	92,000	0	0	0	3,700	235,000	95,700
3001	AllPay	12,500	0	0	0	0	300	12,800	300
3010	Counter Fraud Section	8,100	0	0	0	0	200	8,300	200
3015	Benefit Processing	103,300	-97,300	0	0	0	3,200	9,200	-94,100
3020	Housing Benefit Payments	46,300	0	0	0	0	0	46,300	0
3250	Community Care Finance	89,300	-700	0	0	0	1,400	90,000	700
	<b>Total Revenues and Benefits</b>	<b>398,800</b>	<b>-6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,800</b>	<b>401,600</b>	<b>2,800</b>
	<b>Financial Support</b>								
3002	Financial Crisis Support	25,000	0	0	0	0	0	25,000	0
3025	Discretionary Hardship Fund	25,000	0	0	0	0	0	25,000	0
	<b>Total Financial Support</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>
	<b>Total Resources</b>	<b>6,048,600</b>	<b>-353,400</b>	<b>-33,600</b>	<b>84,200</b>	<b>32,000</b>	<b>128,600</b>	<b>5,906,400</b>	<b>-142,200</b>

Appendix 5.2: Resources Directorate Budget 2018-19

Cost Centre	Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018-19 Budget £
		Employees Pay £	Other Expenses £											
	<b>Chief Executives Office</b>													
3700	Chief Executive	205,100	59,900	0	1,500	7,600	2,000	0	0	0	276,100	0	0	276,100
	<b>Chief Executives Office</b>	<b>205,100</b>	<b>59,900</b>	<b>0</b>	<b>1,500</b>	<b>7,600</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>276,100</b>	<b>0</b>	<b>0</b>	<b>276,100</b>
	<b>Directorate Management Costs</b>													
3104	Assistant Director of Finance	103,100	0	0	400	300	0	0	0	0	103,800	0	0	103,800
3109	Corporate Projects	70,500	0	0	0	0	0	0	0	0	70,500	0	0	70,500
3603	Director of Resources	116,800	0	0	300	1,600	0	0	0	0	118,700	0	0	118,700
	<b>Directorate Management Costs</b>	<b>290,400</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>1,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>293,000</b>	<b>0</b>	<b>0</b>	<b>293,000</b>
	<b>Corporate Costs</b>													
3106	Coroner	0	0	0	0	0	39,300	0	0	0	39,300	0	0	39,300
3701	Welland Procurement	0	0	0	0	0	34,100	0	0	0	34,100	0	0	34,100
3714	Corporate Subscriptions	0	0	0	0	34,000	0	0	0	0	34,000	0	0	34,000
3719	Standards of Conduct	0	0	0	0	6,000	0	0	0	0	6,000	0	0	6,000
3721	External Levies	0	0	0	0	0	93,400	0	0	0	93,400	0	0	93,400
3722	Stationery	0	0	0	0	8,400	0	0	0	0	8,400	0	0	8,400
	<b>Corporate Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,400</b>	<b>166,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,200</b>	<b>0</b>	<b>0</b>	<b>215,200</b>
	<b>Pensions</b>													
3455	Pension Costs	0	160,000	0	0	0	0	0	0	0	160,000	0	0	160,000
5322	Pensions	0	60,000	0	0	0	0	0	0	0	60,000	0	0	60,000
	<b>Pensions</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
	<b>Audit Services</b>													
3720	External Audit & Inspection	0	0	0	0	78,000	0	0	0	0	78,000	0	0	78,000
3730	Internal Audit RCC Share	0	0	0	0	90,800	0	0	0	0	90,800	0	0	90,800
	<b>Audit Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168,800</b>	<b>0</b>	<b>0</b>	<b>168,800</b>
	<b>Insurance</b>													
3458	Corporate Insurance	0	262,100	0	0	10,400	0	0	0	0	272,500	-22,600	0	249,900
	<b>Insurance</b>	<b>0</b>	<b>262,100</b>	<b>0</b>	<b>0</b>	<b>10,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>272,500</b>	<b>-22,600</b>	<b>0</b>	<b>249,900</b>
	<b>Accountancy &amp; Finance</b>													
3103	Finance	585,000	700	0	2,100	1,600	0	0	-9,000	0	580,400	0	0	580,400
3813	Corporate Financial Expenses	0	0	0	0	52,900	0	0	0	0	52,900	0	0	52,900
	<b>Accountancy &amp; Finance</b>	<b>585,000</b>	<b>700</b>	<b>0</b>	<b>2,100</b>	<b>54,500</b>	<b>0</b>	<b>0</b>	<b>-9,000</b>	<b>0</b>	<b>633,300</b>	<b>0</b>	<b>0</b>	<b>633,300</b>
	<b>Information Technology</b>													
3102	Head of IT and Customer Services	77,200	0	0	500	100	0	0	0	0	77,800	0	0	77,800
3740	Information Technology Dept	283,800	0	0	600	600	0	0	0	0	285,000	0	0	285,000
5845	Communication	165,200	0	0	0	17,900	0	0	0	0	183,100	0	0	183,100
3820	IT Operational Support	0	0	0	0	784,400	0	0	0	150,800	935,200	0	0	935,200
3821	Mobile Phones	0	0	0	0	30,200	0	0	-1,700	0	28,500	0	0	28,500
3822	Telecommunications	0	0	0	0	53,100	0	0	0	0	53,100	0	0	53,100
	<b>Information Technology</b>	<b>526,200</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>886,300</b>	<b>0</b>	<b>0</b>	<b>-1,700</b>	<b>150,800</b>	<b>1,562,700</b>	<b>0</b>	<b>0</b>	<b>1,562,700</b>
	<b>Corporate Support Services</b>													
3108	Corporate Support Services	327,800	0	0	400	1,900	0	0	0	0	330,100	0	-3,000	327,100
3716	Reprographics & Post	0	0	0	0	150,200	0	0	0	0	150,200	0	0	150,200
4422	Blue Badge Scheme	31,400	0	0	0	0	0	0	0	0	31,400	-5,600	0	25,800
5350	Performance & Application Support	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Corporate Support Services</b>	<b>359,200</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>152,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>511,700</b>	<b>-5,600</b>	<b>-3,000</b>	<b>503,100</b>
	<b>Members Services</b>													
3107	Members Training	0	5,100	0	0	0	0	0	0	0	5,100	0	0	5,100

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2018-19 Budget
		Employees Pay £	Other Expenses £											
3710	Members Services	5,000	0	0	500	194,100	0	0	0	0	199,600	0	0	199,600
3715	Civic Expenses	0	0	0	0	6,100	0	0	0	0	6,100	0	0	6,100
	<b>Members Services</b>	<b>5,000</b>	<b>5,100</b>	<b>0</b>	<b>500</b>	<b>200,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,800</b>	<b>0</b>	<b>0</b>	<b>210,800</b>
	<b>Customer Services Team</b>													
3450	Customer Services Team	197,900	200	0	0	500	1,000	0	0	0	199,600	0	0	199,600
4508	Information Administration	33,100	0	0	0	12,400	0	0	0	0	45,500	0	0	45,500
	<b>Customer Services Team</b>	<b>231,000</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>12,900</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>245,100</b>	<b>0</b>	<b>0</b>	<b>245,100</b>
	<b>Elections</b>													
3040	Elections - Administration	81,900	0	0	0	7,100	0	0	0	0	89,000	0	0	89,000
	<b>Elections</b>	<b>81,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>89,000</b>
	<b>Legal &amp; Governance</b>													
3105	Head of Corporate Governance	77,500	0	0	200	0	0	0	0	0	77,700	0	0	77,700
3840	Legal Services	0	0	0	0	52,400	219,000	0	0	0	271,400	-18,200	0	253,200
	<b>Legal &amp; Governance</b>	<b>77,500</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>52,400</b>	<b>219,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>349,100</b>	<b>-18,200</b>	<b>0</b>	<b>330,900</b>
	<b>Human Resources</b>													
3711	Human Resources	273,800	16,000	0	0	40,600	0	0	-3,700	0	326,700	-4,700	0	322,000
3718	Training, Confs & Seminars	0	10,400	0	0	124,500	0	0	0	0	134,900	0	0	134,900
	<b>Human Resources</b>	<b>273,800</b>	<b>26,400</b>	<b>0</b>	<b>0</b>	<b>165,100</b>	<b>0</b>	<b>0</b>	<b>-3,700</b>	<b>0</b>	<b>461,600</b>	<b>-4,700</b>	<b>0</b>	<b>456,900</b>
	<b>Revenues and Benefits</b>													
3000	Revenues	294,500	0	0	600	31,400	0	0	7,000	0	333,500	-98,500	0	235,000
3001	AllPay	0	0	0	0	12,800	0	0	0	0	12,800	0	0	12,800
3010	Counter Fraud Section	0	0	0	0	10,400	0	0	0	0	10,400	-2,100	0	8,300
3015	Benefit Processing	108,000	0	0	500	200	0	0	0	0	108,700	0	-94,500	14,200
3021	Housing Benefit Payments	0	0	0	0	0	0	5,238,200	0	0	5,238,200	0	-5,196,900	41,300
3250	Community Care Finance	92,800	0	0	100	1,300	0	0	0	0	94,200	-4,200	0	90,000
	<b>Revenues and Benefits</b>	<b>495,300</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>56,100</b>	<b>0</b>	<b>5,238,200</b>	<b>7,000</b>	<b>0</b>	<b>5,797,800</b>	<b>-104,800</b>	<b>-5,291,400</b>	<b>401,600</b>
	<b>Financial Support</b>													
3002	Financial Crisis Support	0	0	0	0	25,000	0	0	0	0	25,000	0	0	25,000
3025	Discretionary Hardship Fund	0	0	0	0	0	0	25,000	0	0	25,000	0	0	25,000
	<b>Financial Support</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
		<b>3,130,400</b>	<b>574,400</b>	<b>0</b>	<b>7,700</b>	<b>1,848,800</b>	<b>388,800</b>	<b>5,263,200</b>	<b>-7,400</b>	<b>150,800</b>	<b>11,356,700</b>	<b>-155,900</b>	<b>-5,294,400</b>	<b>5,906,400</b>

## Appendix 6: 2018/19 Savings Analysis

Cost Centre	Cost Centre Description	Total Savings £	Description of Saving
	<b>People Directorate</b>		
RC4260	Residential & Nursing - Learning Disabilities	(100,000)	The Council is expecting a saving in residential placement costs anticipated as a result of a transformation capital bid to purchase property to provide supported living places in Rutland. For example, one existing out of county placement costs £2,393 a week. The cost of using our own in-house day provision, Bright ways or outreach service for this user in a new property would be c£1,350 per week. The amount of saving realised will depend on the needs of individual users and will be confirmed in due course
	<b>People Directorate - Support &amp; Review - Residential &amp; Nursing</b>	<b>(100,000)</b>	
	<b>Total People Directorate</b>	<b>(100,000)</b>	
	<b>Places Directorate</b>		
	<b>Highways Management</b>		
	Highways Management	(25,000)	New charges for A board and street furniture licences are expected to yield additional income. There are also several new or revised fees proposed for Road Closures and Traffic Management. These will bring Rutland's fees in line with charges in neighbouring authorities and help increase income received.
	Highways Programme	(300,000)	Reviewing highways budgets to identify efficiency savings through process review.
	<b>Total Highways Management</b>	<b>(325,000)</b>	
	<b>Commissioned Transport</b>		
	Home to School Transport and SEN Transport	(25,000)	The saving in Home to School Transport is due to route optimisation enabling the cancellation of 2 school buses from September 2017 as service brought in house. The cost of the contracts in house is £43k compared to an external cost of £62k per contract.
	<b>Total Commissioned Transport</b>	<b>(25,000)</b>	

Cost Centre	Cost Centre Description	Total Savings £	Description of Saving
	<b>Public Transport</b>		
RC1518	Public Transport	(44,000)	Changes were made to the Oakham Hopper in 2017/18 to help the service achieve greater sustainability in the future. This was delivered through reducing the service's core hours from 7am to 7pm to 9.30am to 3.30pm Monday to Saturday.
	<b>Public Transport</b>	<b>(44,000)</b>	
	<b>Commercial &amp; Industrial Properties</b>		
RC5817	Oakham Enterprise Park	(29,200)	Saving represents increase in surplus, in line with 10 year business plan allowing for rent reviews and new units coming on line eg Unit 21.
RC1015	Kings Centre	(20,900)	This will be the first 12 month operating period for the new business centre generating a projected net surplus assuming 65% occupancy. As of November 2017, leases are being drawn up for 54% of lettable floor space so the surplus may increase if year 1 occupancy targets are exceeded which is likely based on early sign-up. However, the running costs have had to be estimated and will not be known for certain until the facility has operated for the first year.
	<b>Total Commercial &amp; Industrial Properties</b>	<b>(50,100)</b>	
	<b>Libraries</b>		
RC5700	Libraries	(5,000)	Reduction in book purchases.
	<b>Total Libraries</b>	<b>(5,000)</b>	
	<b>Waste Management</b>		
RC1014	Green Waste	(219,600)	The introduction of the Green Waste charge net of operating costs represents a saving for the Council of c£220k.
	<b>Total Waste Management</b>	<b>(219,600)</b>	
	<b>Development Control</b>		
RC1401	Development Control	(3,300)	Reduced professional fees requirement.
	<b>Development Control</b>	<b>(3,300)</b>	
	<b>Total Places</b>	<b>(672,000)</b>	
	<b>Resources Directorate</b>		
	<b>Human Resources</b>		
RC3711	Human Resources	(2,600)	End of protected salary period for a member of staff
	<b>Total Human Resources</b>	<b>(2,600)</b>	
	<b>Accountancy &amp; Finance</b>		
3722	Corporate Finance	(13,000)	Banking savings from change of banking supplier
	<b>Total Accountancy &amp; Finance</b>	<b>(13,000)</b>	
	<b>Information Technology</b>		
3103	IT Operational Support	(18,000)	Extension and renegotiation of the Revenues IT system has realised annual savings
	<b>Total Information Technology</b>	<b>(18,000)</b>	
	<b>Total Resources</b>	<b>(33,600)</b>	
	<b>Total Savings</b>	<b>(805,600)</b>	

## Appendix 7: 2018/19 Pressure Analysis

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	<b>People Directorate</b>				
	<b>Directorate</b>				
RC5324	Directorate Management	5,000		5,000	Reduction in DSG retained duties grant contribution due to changes in the School Funding formula
	<b>Directorate</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	
	<b>Savings</b>				
RC3908 87	Peoples Directorate Savings		90,000	90,000	The budget assumed that Placement savings would be made with the Council employing a consultant to review our approach to commissioning and to assess whether we were VFM and could make savings. External consultants found the Council to be achieving good value for money and the budget has been restored to its previous level.
	<b>Savings</b>	<b>0</b>	<b>90,000</b>	<b>90,000</b>	
	<b>Public Health</b>				
	<b>Early Intervention - Targeted Intervention</b>				
RC4207	Children with Disabilities	83,000	115,700	198,700	Additional care package requirements for children with disabilities has resulted in the need for increased budget in future years. The increase in budget requirement is unlikely to decrease in the short term.
	<b>Early Intervention - Targeted Intervention</b>	<b>83,000</b>	<b>115,700</b>	<b>198,700</b>	

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
RC4211	<b>Fostering, Adoption &amp; Care Leaver Service</b> Placements	100,900	222,800	323,700	At the time of setting the budget for 2017/18, it was unclear as to whether the pressures being experienced in Fostering were a short term issue or not. Therefore, the MTFP was adjusted to reduce the pressure in future years. The actual situation is that the pressure on the budget has increased due to the continuation of some specialist placements and continued increased demand. Therefore, the assumptions in the MTFP have been revised.
∞ ∞	<b>Fostering, Adoption &amp; Care Leaver Service</b>	<b>100,900</b>	<b>222,800</b>	<b>323,700</b>	
	<b>Total People Directorate</b>	<b>188,900</b>	<b>428,500</b>	<b>617,400</b>	



Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	<b>Places Directorate</b>				
	<b>Property Services</b>				
RC2900	Admin Buildings	46,000		46,000	Delay in putting in place the facilities management contract mean that savings anticipated in 17/18 are unlikely to be realised in 2018/19.
RC3500	Central Maintenance	20,000		20,000	Due to an ageing property portfolio there is a pressure brought about by routine and reactive maintenance and repairs. In particular we have pressures over essential works in Graveyards, building roofs and general Mechanical and Electrical repairs required as a result of statutory inspections.
69					
	<b>Total Property Services</b>	<b>66,000</b>	<b>0</b>	<b>66,000</b>	
	<b>Commissioned Transport</b>				
RC4680	Transport Fleet	63,400		63,400	The pressure in Commissioned Transport is due to several cases which have increased in need and risk, so additional measures have been taken. This has resulted in the requirement for specialised vehicles and additional Passenger Assistant staff to support the drivers. The Transport Fleet pressure also includes £11k for vehicle maintenance as the Council now has 10 vehicles and the current budget of £7k isn't sufficient to cover the annual checks and maintenance required as standard.
RC5377	SEN Transport	25,000		25,000	
	<b>Total Commissioned Transport</b>	<b>88,400</b>	<b>0</b>	<b>88,400</b>	

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	<b>Public Transport</b>				
RC1518	Public Transport	17,000	0	17,000	Agreement has been reached with Leicestershire to continue supporting the 747 (A47) bus service (emergency funding was initially provided in December 2016) while both council's review passenger transport policy. Funding has been provided for a further year.
	<b>Total Public Transport</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	
	<b>Planning Policy</b>				
RC1403	Planning Policy	10,400		10,400	S106 Monitoring Fees no longer collectable following a High Court judgement in a planning law case where it was decided that there was nothing in statute or national planning policy which entitled any Council to levy monitoring and administration charges.
06					
	<b>Total Waste Management</b>	<b>10,400</b>	<b>0</b>	<b>10,400</b>	
	<b>Places Directorate Restructure</b>				
	Restructure	130,000		130,000	Potential costs associated with changes to the Places Directorate management structure.
	<b>Places Directorate</b>	<b>130,000</b>	<b>0</b>	<b>130,000</b>	
	<b>Total Places Directorate</b>	<b>311,800</b>	<b>0</b>	<b>311,800</b>	

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	<b>Resources Directorate</b>				
	<b>Accountancy &amp; Finance</b>				
	Corporate Finance Expenses	5,100	0	5,100	Corporate Finance no longer receiving credit card fees
	<b>Accountancy &amp; Finance</b>	<b>5,100</b>	<b>0</b>	<b>5,100</b>	
	<b>Information Technology</b>				
	Communications	29,100	0	29,100	Due to the workloads for the Communications team, it is proposed to make permanent the one year fixed term post agreed last financial year
01	Communications	50,000		50,000	An external review has highlighted an under investment in communications. Investment is needed to enable a more pro-active and strategic model of communication. The additional budget will be used to expand the team and the Council's reach into the community as well as the development of a strategic communications delivery plan focused on the priorities of the council. The budget also include support t for the administration of the website.
	<b>Information Technology</b>	<b>79,100</b>	<b>0</b>	<b>79,100</b>	
	<b>Total Resources Directorate</b>	<b>84,200</b>	<b>0</b>	<b>84,200</b>	
	<b>Total Pressures</b>	<b>584,900</b>	<b>428,500</b>	<b>1,013,400</b>	

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**Earmarked Reserves**

<b>Reserve (ceiling)</b>	<b>Balance at 01 April 2017 £000</b>	<b>Balance at 31 March 2018 £000</b>	<b>Proposed Use in 2018/19 £000</b>	<b>Required?</b>	<b>To be used in 2019/20 and beyond?</b>
<b>Invest to Save (£500k)</b>	420	176	26	Yes	Yes
Invest to Save Reserve is used to fund investment projects, costs of restructuring and other one-off projects that will yield economic or efficiency gains in future years. It has been used and will continue to be used.					
<b>Planning Grant (current balance)</b>	149	117	(117)	Yes	No
Reserve held to support continued development of Local Planning Framework					
<b>Welfare Reserve (£150k)</b>	118	132	(25)	Yes	Yes
The Welfare Reserve combines the under spend on the Discretionary Fund, Crisis Loans and unused grant given by Government to fund welfare reform administration. Funds can also be used to support any changes to Local Council Tax support in the future.					
<b>Training (£80k)</b>	70	70	0	Yes	Yes
Created from underspends on the training budget and investment in a leadership programme for senior managers and customer service continue to be priorities.					
<b>Highways (£300k)</b>	353	327	(60)	Yes	Yes
The Highways reserve combines external funding received from Government for Sustainable Drainage Schemes (which is partly on hold); S38 Income being matched to expenditure over the next few years.					
<b>Extreme Weather (£100k)</b>	100	100	0	Yes	Yes
Within the Highways reserve was the Winter Maintenance reserve. Members approved the change of name to the Extreme Weather reserve as part of the Revenue and Capital Outturn 2016/17 report (No. 111/2017)					
<b>Audit Reserve (£20k)</b>	20	20	0	Yes	Yes
Now that the Welland Audit service has been disbanded, it was agreed that this					

## Appendix 8

Reserve (ceiling)	Balance at 01 April 2017 £000	Balance at 31 March 2018 £000	Proposed Use in 2018/19 £000	Required?	To be used in 2019/20 and beyond?
reserve be re-designated as an Audit reserve and that £20k was transferred into the reserve for future use.					
<b>Tourism (limited to available funding)</b>	35	33	(15)	Yes	Yes
Continued funding of tourism initiatives from Anglian Water funding.					
<b>SEN/SEND Grant (£grant received)</b>	126	76	0	Yes	Yes
The SEN and SEND reform Grants are required to complete the transfer of Statements of SEN to Education, Health & Care Plans (EHCP) as defined by the Children & Families Act 2014.					
<b>Travel4Rutland (current balance)</b>	26	0	0	No	No
This is the revenue generated by the ShoreLink and WorkLink services during the first 18 months of operations.					
<b>Insurance and Legal (£200k)</b>	170	150	0	Yes	Yes
A new reserve set up to meet any additional costs from claims, appeals or other legal claims.					
<b>Digital Rutland (£current balance)</b>	48	1	0	No	No
As agreed by Cabinet, amount set aside for completion of Digital Rutland works, a substantial amount is to be used in 16/17.					
<b>Social Care (£1,000)</b>	1,000	925	(413)	Yes	Yes
The remit of this reserve is to provide additional funds as and when required for care packages and other exceptional costs arising from the Council's safeguarding and care work. There are risks on the horizon arising from changes in the health sector, the Care Act and demographic pressures. It will be used in 16/17 to fund external support to help try and reduce placement costs.					
<b>Pressure (£1,000k)</b>	500	475	(150)	Yes	Yes
As part of the Revenue and Capital Budget report (44/2017), Members agreed to					

## Appendix 8

Reserve (ceiling)	Balance at 01 April 2017 £000	Balance at 31 March 2018 £000	Proposed Use in 2018/19 £000	Required?	To be used in 2019/20 and beyond?
create a pressure reserve with a contribution of £500k.					
<b>Other Reserves</b>	840	255	(32)	Yes	Yes
‘Other’ Reserves includes those set up for Budget Carry Forwards which have been identified at Q2 as being required in 2018/19 and beyond. £32k of Election grant is proposed to be used to fund the additional Elections Officer post. The remaining requests for carry forward will be discussed in the outturn report for 2017/18.					
<b>Earmarked reserves sub total</b>	<b>3,975</b>	<b>2,857</b>	<b>(786)</b>		
<b>Public Health (unlimited)</b>	414	344	(266)	Yes	Yes
Ring fenced reserve which must be spent on public health objectives					
<b>Better Care Fund (unlimited)</b>	135	278	(84)	Yes	Yes
Ring fenced reserve which must be spent on BCF schemes					
<b>Total</b>	<b>4,524</b>	<b>3,479</b>	<b>(1,136)</b>		

## Detailed Capital Programme

Project Description	Index	Budget at Q2	Approval since Q2	With-drawn Projects Since Q2	Approval Sought		Total Project Budget	Estimate Outturn			Project Over (Under) Spend
					Ring Fenced Grants	Non-Ring Fenced Grant		Up to 31 <sup>st</sup> March 2018	2018/19 onwards	Total Projects	
Devolved Formula	4.3.1	32	0	0	18	0	50	32	18	50	0
Disabled Facilities Grants	4.3.2	210	0	0	221	0	431	210	221	431	0
SEND	4.4.3	0	0	0	0	500	500	0	500	500	0
Autism Innovation		19	0	0	0	0	19	19	0	19	0
ASC System Replace		590	0	0	0	0	590	596	0	596	6
Transforming Care Grant	4.2.7	0	395	0	0	0	395	0	395	395	0
Rutland Hub – Feasibility Study		0	40	0	0	0	40	40	0	40	0
Catmose College – Phase 2		130	0	0	0	0	130	0	130	130	0
Catmose College – Phase 3		1,950	0	0	0	0	1,950	0	1,950	1,950	0
Barlborough Primary (Cont)		200	0	0	0	0	200	0	200	200	0
Oakham C of E		651	0	0	0	0	651	33	618	651	0
Uppingham C of E		200	0	0	0	0	200	0	200	200	0
SEN – Increase Capacity		200	0	0	0	0	200	0	200	200	0
English Martyrs Primary		133	0	0	0	0	133	133	0	133	0
Uppingham College		74	0	0	0	0	74	74	0	74	0
Integrated Transport Block		360	0	0	0	0	360	360	0	360	0
Oakham Castle Restoration	4.2.4	2,400	0	0	0	0	2,400	2,160	240	2,400	0
Digital Rutland	4.2.2	2,378	0	0	0	0	2,378	2,378	0	2,378	0
Digital Rutland Phase 3	4.2.2	905	0	0	0	0	905	0	905	905	0
Greetham Play Area		28	0	0	0	0	28	28	0	28	0
Sports Grants		500	0	0	0	0	500	348	152	500	0
Planning Software (IDOX)		50	0	0	0	0	50	50	0	50	0
IT Project - Smart Boards		9	0	0	0	0	9	9	0	9	0



## Appendix 9

Project Description	Index	Budget at Q2	Approval since Q2	With-drawn Projects Since Q2	Approval Sought		Total Project Budget	Estimate Outturn			Project Over (Under) Spend
					Ring Fenced Grants	Non-Ring Fenced Grant		Up to 31 <sup>st</sup> March 2018	2018/19 onwards	Total Projects	
IT Project - Disaster Recovery		25	0	0	0	0	25	25	0	25	0
IT Project - Office 365 Migration		12	0	0	0	0	12	0	12	12	0
IT Project - Idox Data Migration		8	0	0	0	0	8	0	8	5	0
IT Project – Wireless		15	0	0	0	0	15	15	0	15	0
IT Project – Chamber AV		20	0	0	0	0	20	20	0	20	0
IT Project – DIP (Revs & Bens)		15	0	0	0	104	150	15	0	15	0
IT Project		46	0	0	0	34	150	46	104	150	0
Active Rutland Hub		769	0	0	0	0	769	769	0	768	(1)
Oakham Enterprise Park		6	0	0	0	0	6	6	0	6	0
Oakham Enterprise Park- P2	4.4.4	0	0	0	0	2,200	2,200	0	2,200	2,200	0
Oakham Town Centre	4.2.6	528	0	0	0	0	528	328	200	528	0
<b>Total Strategic Aims and Priorities</b>		<b>12,461</b>	<b>434</b>	<b>0</b>	<b>239</b>	<b>2,804</b>	<b>15,938</b>	<b>7,711</b>	<b>8,232</b>	<b>15,943</b>	<b>5</b>
King Centre		200	0	0	0	0	200	200	0	200	0
Investment Properties	4.4.5	0	0	0	0	10,000	10,000	0	10,000	10,000	0
<b>Total Commercialisation</b>		<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,200</b>	<b>200</b>	<b>10,000</b>	<b>10,200</b>	<b>0</b>
Schools Maintenance	4.2.3	455	0	0	0	0	455	114	341	455	0
Highways Capital Projects	4.4.2	2,147	0	0	0	1,209	3,356	2,147	1,209	3,356	0
Oakham Library & Children C		989	0	0	0	0	989	997	0	997	8
<b>Total Asset Management Requirements</b>		<b>3,591</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,209</b>	<b>4,800</b>	<b>3,258</b>	<b>1,550</b>	<b>4,808</b>	<b>8</b>
<b>Total Capital Programme</b>		<b>16,252</b>	<b>434</b>	<b>0</b>	<b>239</b>	<b>14,013</b>	<b>30,938</b>	<b>11,169</b>	<b>19,783</b>	<b>30,952</b>	<b>13</b>

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